EXHIBIT A – PART 2

%%

31%

% %

% <u>%</u>

329 110,000

Company-obligated mandatorily redeemable convertible preferred

securities of subsidiary trust Total stockholders' equity

Other long-term liabilities Debt

ž

8

29% Ϋ́

85% ž

> 8 % %

196,930 069,6968

Total Liabilities & Stockholders' Equity

V. Benchmarking Analysis - Balance Sheet Review and Valuation

COMPARATIVE CONSOLIDATED BALANCE SHEET PROVIDED BY THE COMPANY INACOM CORP. AND SUBSIDIARIES April 22, 2000 (In 000s)

	(m 000s)						Footnotes	<u>otes</u>
ASSETS			Common		7	2	ξ	Democrants the 0% of total account at the
oters A second		,	Size	Size Median High Low	High	Low	3	represents the 70 of total assets of total
Cash and equivalents		\$21.697	%2	14%	%\$\$	%		liabilities/equity for Inacom
Acounts Receivable Related to Service Business	e .	153,900	16%	36%	20%	24%	9	Domington 4th and 15.00 15.1. 10.3 1 9/
Accounts receivable related to business sold to Compaq	r .	171,046	18%	X	Ϋ́	ž	<u>(</u> 2	represents the median, righ, and 10W %
Vendor receivables		17,091	%	Ϋ́	Ϋ́	≱		of total assets or total liabilities and
Inventories		42,237	4%	%	%9	%0		equity for the groun of comments
Other		6,758	%1	%	% 01	%		equity for the group of comparable
F				-				companies and the Kisk Management
i otal current assets		412,729	%	% 98	%88 88	48%		Association of Lending and Credit Risk
Property and equipment	1	72,894	%	%	22%	%\$		Professionals "Annual Statement
Intangible assets and deferred income taxes		443,704	46%	Ϋ́	Ϋ́	ž		Studies for 1999-2000" for companies
Other assets, net of accumulated amortization		40,363	*	Ϋ́	Z	ž		with SIC 7371 and SIC 8383 that have
Total Assets		8969,690	%001					sales greater than \$25 million.
							3	Apportioned accounts receivable
LIABILITIES AND STOCKHOLDERS' EQUITY							`	between Inacom's ongoing business and
Current Liabilities								the highest cold to Commen
Accounts payable		\$229,416	24%	*	18%	3%		are ousmess soin to compay.
Other current liabilities		237,569	74%	21%	78%	12%		
Total current liabilities		466,985	48%	35%	48%	17%		

The median, high, and low are from the benchmarking study of the comparable companies and the two industries (SIC: 7371 and 7373) from the Risk Management Association (RMA) Annual Statement Studies: 2000 - 2001. Financial statement data is from the Inacom Corp. and Subsidiaries Condensed Consolidated Balance Sheet, document ICN 00484. Sources:

V. Benchmarking Analysis - Balance Sheet Review and Valuation

INACOM CORP. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEET WITH ADJUSTMENTS TO DEBT & EQUITY April 22, 2000 (In 000s)	P. AND SUI FWITH ADJUS ANI 22, 2000 (In 000s)	SIDIAR	(ES O DEBT &	едиту			Footnotes	sefor
		Ċ						
ASSETS		3]	Size Median High Low	dedian, I	ieh. J	, wo.	(1)	Represents the % of total assets or total
Current Assets Cash and equivalents		221.697	2%	14%	25%	%	,	liabilities/equity for Inacom
Acounts Receivable Related to Service Business	.	153,900	%9 I	36%	88	24%	:	
Accounts receivable related to business sold to Compaq	n ,	171,046	18%	ž	ž	NA.	3	Represents the median, high, and low %
Vendor receivables	•	17,091	7%	¥	¥X	NA	•	of total assets or total liabilities and
Inventories Other		42,237 6,758	\$ \$	8 8	% 10%	% %		equity for the group of comparable
Table Comments	•					: <u>:</u>		companies and the Risk Management
ota curcit assets		414,73	6 24	% %	%8% %	46%		Association of Lending and Credit Risk
Property and equipment		72,894	%8	%	77%	%		Professionals "Annual Statement
Intangible assets and deferred income taxes		443,704	46%	¥	Ä	Ϋ́		Studies for 1999-2000" for companies
Other assets, net of accumulated amortization		40,363	4%	Ϋ́	¥	¥		with SIC 7371 and SIC 8383 that have
Total Assets	• •	069'6963	100%					sales greater than \$25 million.
	•						9	A man of the contract of the c
LIABILITIES AND STOCKHOLDERS EQUITY							<u> </u>	Appointment accounts receivable between Inacom's oppoint histories and
Current Liabilities								the business sold to Compag.
Accounts payable Other current lishilities		\$110,416	% <u>;</u>	* }	%!	3%		
	•	, Mac, 162	2.5	%17 	* (*)	%71	4	Reclassified certain amounts owing to
Total current liabilities		347,985	36%	35%	48%	%11%		Compaq from Accounts Payable to Debt
Other long-term liabilities	•	329	%	%	31%	%0		and increased the amount of the 6 3/4%
Debt	•	229,000	24%	%9	30%	%0		debt.
Company-obligated mandatority redeemable convertible preferred securities of subsidiary trust	4	211,046	22%	×Z	¥	Y X	(5)	Reduced book equity for the same
Total stockholders' equity	so.	181,330	%61	48%	82%	29%		amount that was reclassified to debt.

Financial statement data is from the Inacom Corp. and Subsidiaries Condensed Consolidated Balance Sheet, document ICN 00484.

The median, high, and low are from the benchmarking study of the comparable companies and the two industries (SIC: 7371 and 7373) from the Risk Management Association (RMA) Annual Statement Studies: 2000 - 2001. Sources:

100%

\$969,690

Total Liabilities & Stockholders' Equity

V. Benchmarking Analysis - Balance Sheet Review and Valuation

INACOM CORP. AND SUBSIDIARIES

FAIR MARKET VALUE CONSOLIDATED BALANCE SHEET Amil 22, 2000	LIDATED BALA?	KE SHEET					
(h 000s)	0s)					Footnotes	<u>10tes</u>
ASSETS		Common	•			ξ	
	,	Size	Median High		Low	\equiv	Represents the % of total assets or total
Current Assets		ì	;	į	į		liabilities/equity for Inacom
Cash and equivalents	3 \$21,697	%7	14%	22%	%		•
Acounts Receivable Related to Service Business	138,510	13%	36%	20%	24%	3	Depresents the median high and low 0/
Accounts receivable related to business sold to Compaq	111,150	<u>=</u>	¥	ž	ž	3	represents the incural, ingil, and low 70
Vendor receivables	8,550	<u>×</u>	ž	ž	Ϋ́		of total assets or total liabilities and
Inventories	42,237	%	%	%	%		1 1
Other	6,758	%	%9	% 10%	%1		equity for the group of comparable
				•			companies and the Risk Management
Total current assets	328,902	32%	%%	%88	48%		Association of Lending and Credit Risk
Property and equipment	72,894	*	%	72%	%5		Professionals "Annual Statement
	, , , , , , , , , , , , , , , , , , , ,	Ì	;	;	;		Studies for 1999-2000" for companies
intangible assets and deferred income taxes	102,080	2//2	¥ Z	¥ Z	K Z		
Other assets, net of accumulated amortization	40,363	*	¥	¥	Ϋ́		with SIC 7371 and SIC 8383 that have
Total Assets	\$1,038,360	100%			İ		sales greater than \$25 million.
							See the following page for footnotes (3)
LIABILITIES AND STOCKHOLDERS' EQUITY							to (9).
Current Liabilities							
Accounts payable	\$110,416	%!!	%	%81	3%		
Other current liabilities	237,569	23%	21%	29%	12%		
Total current liabilities	347,985	34%	35%	48%	17%		,
Other long-term liabilities	329	ě	%*	31%	%		
Debt	229,000	22%	%	30%	%		
Company-obligated mandatorily redeemable convertible preferred securities of subsidiary trust	211.046	20%	Y N	¥ Z	NA V		
Total stockholders' equity	250,000	24%	48%	82%	29%		
Total Liabilities & Stockholders' Equity	\$1,038,360	100%					

Financial statement data is from the Inacom Corp. and Subsidiaries Condensed Consolidated Balance Sheet, document ICN 00484.
The median, high, and low are from the benchmarking study of the comparable companies and the two industries (SIC: 7371 and 7373) from the Risk Management Association (RMA) Annual Statement Studies: 2000 - 2001. Sources:

V. Benchmarking Analysis - Balance Sheet Review and Valuation

Fair Market Value Balance Sheet as of April 22, 2000

- On the prior two balance sheets, we have: •
- Apportioned Accounts Receivable between Inacom's ongoing business and the business sold to Compaq.
- Reclassified certain amounts owing to Compaq from Accounts Payable to Debt and increased the amount of the
- Reduced book equity.

•;•

- On this balance sheet, we have determined a fair value for each account on the balance sheet as set forth in footnotes (3) to (9) below:
- (3) Accounts receivable related to service business; Accounts receivable related to business sold to Compaq; Vendor receivables – see prior pages for bases of adjustment.
- (4) Inventories we have determined that, based upon available data, no material change to the book amount was required; see also comparable company and benchmarking analysis.
- (5) Other we have no basis on which to change the book amount, nor any reason to believe a change is indicated.
- (6) Property, plant and equipment we were not able to examine a detailed list and, accordingly, have determined that we have no basis on which to change the book amount; see also comparable company and benchmarking analyses.
- (7) Intangible assets the balance shown reflects the difference between (i) the sum of the indicated values of all other assets and (ii) the total of Liabilities and Stockholders' Equity
- (8) Accounts payable; Other current liabilities; Debt; Company-obligated mandatory redeemable convertible preferred securities of subsidiary trust - see prior pages for bases of adjustment.
- (9) Total stockholders' equity determined by subtracting from the value of the Company as set forth herein the sum of Debt and Company-obligated mandatory redeemable convertible preferred securities of subsidiary trust.

Inacom Document Review

Generally, all Documents produced by Inacom, Deutsche Bank, Goldman Sachs, Greenhill, Blackstone Group, and Houlihan Lokey in subject preference litigation and certain documents produced in litigation between Compaq and Inacom. Specifically referenced in this report:

Case 1:04-cv-00582-GMS

- Inacom Corp. December 26, 1996 1998 audited financial statements (1998 10-K)
- March 25, 2000 and April 22, 2000 unaudited financial statements, documents: ICN 00479 and 00484 00487
- "Inacom Corp. and Subsidiaries Condensed and Consolidated Statements of Operations RESTATED," documents: ICN 00870, 00871, ICN 05390, ICN 05391
- 2000 Monthly Income Statements ICN 07578 07600
- Inacom Corp's projected financial statements, document: HL 00133; HL 00170; HL document: 1251 PP: 111+
- Documents 00160 and 00161 (from Inacom 8-K dated March 2, 2000) and document 00753 (Services Supply and Sales Agreement dates as of February 2000 between Compaq Computer Corporation and Inacom Corp)
- Disclosure Statement Pursuant to Section 1125 of the Bankruptcy Code with Respect to Joint Plan of Liquidation of Inacom Corp., et al.
- Affidavit of Thomas J. Fitzgerald in Support of First Day Orders.
- Inacom Bank Presentation dated April 27, 2000.
- Memorandum from Deutsche Bank to Bank Group dated February 15, 2000, DE 002353 etc.
- Email of John Dugan to Galen Meysenburg re Inventory Status Update Dated March 14, 2000, INACOM
- Email of Nathan L. Murray to Scott Simmelink, etc. re March 2000 Monthly Management Report (A/R; Inventory) dated April 11, 2000, INACOM 023470.

VI. Sources

Inacom Document Review (continued):

- Generally, all depositions taken in subject preference litigation. **.**
- Standard & Poor's, "Industry Surveys Computers: Commercial Services," December 16, 1999 **.**
- Inacom Corp. February 16, 2000 8-K (Inacom Corp. sale to Compaq) *****
- Comparable companies audited financial statements
- ❖ MergerStat LP, "MergerStat Review 2004"
- * Ibbotson Associates, "Cost of Capital 2004 Yearbook"
- The Risk Management Association (RMA), "Annual Statement Studies: 2000 2001" *
- The Risk Management Association (RMA), "Annual Statement Studies: 1999 2000" *

VII. Compensation

- ❖ For study and preparation of this report: \$110,000.
- Deposition, expert testimony and preparation:
- Jason Fensterstock -- \$500 per hour
- Richard Whalen -- \$500 per hour

This report respectfully submitted by;

Richard A. Whalen

Duff & Phelps, LLC

Lund Jungton

Jason Fensterstock

Sasco Hill Advisors, Inc.

COMPARATIVE CONSOLIDATED STATEMENT OF INCOME - RESTATED Years Ended December 31, 1996 - 1999 (In 000s)

	1999	1998	<u>1997</u>	<u>1996</u>
Revenue				
Products	\$5,086	\$6,019	\$5,994	\$4,810
Services	816	869	742	507
	5,903	6,887	6,735	5,317
Direct Costs				
Products	4,868	5,615	5,556	4,451
Services	560	526	436	302
	5,428	6,140	5,991	4,753
Gross margin	475	747	744	564
Selling general and administrative expenses	663	571	505	406
Restructuring charges	189	12	0	0
EBITDA	-188	176	239	158
Depreciation and amortization(1)	√82	78	58	39
EBIT	-270	98	180	119
Interest expense	49	.67	60	35
Pretax income	-319	31	120	85
Income tax expense (benefit)	-181	24	46	32
Net income before distributions on preferred securities of trust	-138	7	74	53
Distributions on convertible preferred securities	9	9	9	5
Net Income (loss)	-\$147	-\$2	\$65	\$48
Common shares and equivalents outstanding	*************************************			
Diluted	45,400	43,900	43,000	40,000

^{1.} Depreciation is from the HL document #1251, pp, 111+.

Source: "Inacom Corp. and Subsidiaries – Condensed and Consolidated Statements of Operations – RESTATED", documents: ICN 00870, 00871, ICN 05390, ICN 05391

COMPARATIVE CONSOLIDATED MARGIN ANALYSIS - RESTATED
Years Ended December 31, 1996 - 1999

	<u>1999</u>	<u>1998</u>	1997	<u>1996</u>
Revenue				
Products	86%	87%	89%	90%
Services	14%	13%	11%	10%
	100%	100%	100%	100%
Direct Costs				
Products	82%	82%	82%	84%
Services	9%	8%	6%	6%
	92%	89%	89%	89%
Gross margin	8%	11%	11%	11%
Selling general and administrative expenses	11%	8%	7%	8%
Restructuring charges	3%	0%	0%	0%
Operating income	-5%	1%	3%	2%
Interest expense	1%	1%	1%	1%
Pretax income	-5%	0%	2%	2%
Income tax expense (benefit)	-3%	0%	1%	1%
Net income before distributions on preferred securities of trust	-2%	0%	1%	1%
Distributions on convertible preferred securities	0%	0%	0%	0%
Net Income (loss)	-2%	0%	1%	1%

COMPARATIVE CONSOLIDATED STATEMENT OF INCOME Years Ended December 31, 1996 - 1999 (In 000s)

	1999	1998	1997	<u>1996</u>
Revenue				
Products	\$5,086	\$3,879	\$3,627	\$2,945
Services	816	379	270	157
	5,903	4,258	3,896	3,102
Direct Costs				
Products	4,868	3,648	3,419	2,772
Services	560	229	148	90
	5,428	3,876	3,567	2,861
Gross margin	475	382	329	241
Selling general and administrative expenses	745	230	219	167
Restructuring charges	189	0	0	0
EBITDA	-460	152	110	74
Depreciation and amortization(1)	82	46	31	22
EBIT	-542	106	79	52
Interest expense	49	34	29	20
Pretax income	-591	72	50	32
Income tax expense (benefit)	-181	30	20	13
Net income before distributions on preferred securities of trust	-410	43	29	19
Distributions on convertible preferred securities	9	0	0	0
Net Income (loss)	-\$419	\$43	\$29	\$19
Common shares and equivalents outstanding		***********	-	
Diluted	45,400	20,700	14,600	11,900

^{1. 1999} Depreciation is from HL document #1251, pp; 111+

Source: 1996 - 1998 audited financial statements and 1999 unaudited (restated) financial statements (document ICN 00870)

COMPARATIVE CONSOLIDATED MARGIN ANALYSIS
Years Ended December 31, 1996 - 1999

	<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>
Revenue				
Products	86%	91%	93%	95%
Services	14%	9%	7%	5%
	100%	100%	100%	100%
Direct Costs				
Products	82%	86%	88%	89%
Services	9%	5%	4%	3%
	92%	91%	92%	92%
Gross margin	8%	9%	8%	8%
Selling general and administrative expenses	13%	5%	6%	5%
Restructuring charges	3%	0%	0%	0%
Operating income	-9%	2%	2%	2%
Interest expense	1%	1%	1%	1%
Pretax income	-10%	2%	1%	1%
Income tax expense (benefit)	-3%	1%	1%	0%
Net income before distributions on preferred securities of trust	-7%	1%	1%	1%
Distributions on convertible preferred securities	0%	0%	0%	0%
Net Income (loss)	-7%	1%	1%	1%

COMPARATIVE CONSOLIDATED BALANCE SHEET December 31, 1996 - 1999 (In 000s)

•				
ASSETS	<u>1999 (1)</u>	<u>1998</u>	1997	<u>1996</u>
ASSEIS				
Current Assets				•
Cash and equivalents	\$71,160	\$54,416	\$52,592	\$31,410
Accounts receivable, net (2)	583,427	408,052	252,067	288,407
Deferred income taxes	47,922	9,068	6,327	3,554
Inventories	339,789	267,775	429,362	386,592
Other	57,822	15,568	7,431	2,335
Total current assets	1,100,120	754,879	747,779	712,298
Property and equipment, at cost	334,842	211,585	175,117	116,970
Less: Accumulated depreciation	176,908	113,383	85,270	57,845
Net property and equipment	157,934	98,202	89,847	59,125
Other assets	38,314	39,105	34,502	27,531
Goodwill	256,095	0	0	0
Deferred income taxes	120,324	0	0	0
Cost in excess of net assets of business acquired	0	211,353	88,411	48,646
Total Assets	\$1,672,787	\$1,103,539	\$960,539	\$847,600
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current Liabilities				
Accounts payable	\$640,148	\$369,492	\$409,513	\$406,753
Notes payable	50,069	0	0	140,770
Income taxes payable	0	3,937	5,908	3,531
Other current liabilities	193,420	100,499	74,372	60,941
Total current liabilities	883,637	473,928	489,793	611,995
Debt	357,501	0	0	0
Company-obligated mandatorily redeemable convertible preferred	•			
securities of subsidiary trust	195,328	0	0	0
Convertible subordinated debentures and other long-term debt	0	201,500	141,500	55,250
Other long-term liabilities	469	0	226	73
Deferred income taxes	0	2,974	3,804	3,452
Total Liabilities	1,436,935	678,402	635,323	670,770
Stockholders' Equity				
Common stock	4,642	1,677	1,482	1,085
Additional paid-in capital	423,013	274,868	216,671	98,153
Accumulated other comprehensive income	-1,761	182	0	0
Retained earnings (deficit)	-183,265	149,647	107,063	77,607
Total stockholders' equity	242,629	426,374	325,216	176,845
Unearned restricted stock	-6,777	-1,237	0	-15
Net stockholders' equity	235,852	425,137	325,216	176,830
Total Liabilities & Stockholders' Equity	\$1,672,787	\$1,103,539	\$960,539	\$847,600

^{1.} The 1999 balance sheet is from the undaudited financial statements for November, page 007261. The balance sheet is after additional reclasses and charges, but includes the service portion of the business that was sold.

Source: 1996 - 1998 audited financial statements and 1999 unaudited (restated) financial statements (document ICN 00870)

^{2.} Accounts receivable includes vendor receivables.

COMPARATIVE CONSOLIDATED CASH FLOW STATEMENT Years Ended December 31, 1996 - 1998 (In 000s)

	<u>1998</u>	1997	<u>1996</u>
Operating Activities			
Net income from continuing operations	\$42,584	\$29,456	\$18,733
Adjustments to reconcile net income			
Depreciation and amortization	45,753	31,274	21,814
Changes in assets and liabilities			
Accounts receivable	-166,885	-29,028	-123,648
Inventories	163,295	-29,994	-31,794
Other current assets	-7.469	-2.954	97
Accounts payable	-57,231	-27,943	71,162
Other liabilities	7.726	-10.461	20,896
Income taxes	-3,696	-44	4,451
Net cash (used in) provided by operations	24,077	-39,694	-18,289
Investing Activities			
Business combinations	-57,211	-14,850	-23,386
Additions to property and equipment	-40,174	-50,656	-26,240
(Advances of) receipts from notes receivable	-2,465	-420	446
Other, including investments in unconsolidated affiliates	-14,773	-13,044	-11,950
Net cash (used in) provided by investing activities	-114,623	-78,970	-61,130
Financing Activities			
Proceeds from (payments of) notes payable	60,000	-140,770	63,094
Proceeds from receivables sold	31,000	100,000	05,257
Principal payments on long-term debt	0	0	-30,334
Proceeds from offering of public stock	0	92,950	0
Proceeds from long-term debt	0	86,250	55,250
Proceeds from the exercise of employee stock options	1,188	1,416	2,129
Net cash (used in) provided by financing activities	92,188	139,846	90,139
Change in foreign currency translation adjustment	182		
Net increase (decrease) in cash & equivalents	1,824	21,182	10,720
Cash and cash equivalents at beginning of year	52,592	31,410	20,690
Cash and Cash Equivalents at End of Year	\$54,416	\$52,592	\$31,410

Source: Audited financial statements.

VALUATION ASSUMPTIONS	Actual 1996	Actual 1997	Actual 1998	Actual 1999	Stub 4/22/00	Pro-Forma 4/22/00	Projected 2000	Projected 2001	Projected 2002	Projected 2003	Projected 2004	Projected 2005	Projected 2006	• Projected 2007	Projected 2008	Projected 2009
OPERATING ASSUMPTIONS																
Products Sales Growth	٧X	24.6%	0.4%	-15.5%	ž	¥										
Services Sales Growth	N	46.4%	17.1%	%1 9 %1 9	Σ	¥										
Total Sales Growth	¥X	26.7%	2.3%	-14.3%	×	ž	Ϋ́	Ϋ́Χ	10.0%	10.0%	7.5%	5.0%	3.0%	3.0%	3.0%	3.0%
Products Gross Profit Margin	7.5%	7.3%	ž,	4 3%	Ž	Ž										
Services Gross Profit Margin	40 4%	41 2%	30 58%	767	Ž	2	71 11	74 6%	745 61	74 667	74 667	74 60%	74 60/	74 66/	74 607	24 687
Total Gross Profit Margin	10.6%	%0 II	10.8%	8.0%	ž	ž	33.1%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%
Operating Expenses / Sales																
Selling, General and Administrative	7.6%	7.5%	1.3%	11.2%	ž	×	31.9%	25.5%	24.3%	21.2%	23.2%	31 7%	31 7%	33.3%	31 3%	71 7%
Restructuring Charges	0.0%	0.0%	0.2%	3.2%	ž	Ϋ́Z	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	******		*******	**********		*****	•		***************************************		*******		******	*************	******	
Total Operating Expenses / Sales	7.6%	7.5%	1.5%	14.4%	ž	₹z	31.9%	25.5%	24.3%	23.2%	23.2%	23.2%	23.2%	23.2%	23.2%	23.2%
Expense Growth	Z	24.2%	15.5%	46.7%	NN	M	.75.2%	31.3%	%8. 7	3.0%	7.5%	3.0%	3.0%	3.0%	3.0%	3.0%
WORKING CAPITAL INVESTMENT																
Receivables DSO	8'61	13.7	21.6	36.1	ΜZ	٧×	71.6	47.9	47.9	47.9	47.9	47.9	47.9	47.9	47.9	47.9
Receivables / revenue	5.6%	×.	3.9%	9.6%	×	¥	19.6%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%
Inventory turnover	12.3x	14.0x	22.9x	16.0x	¥	¥	17.1x	27.4x	30.2x	33.2x	33.0x	33.0x	33.0x	33.0x	33.0x	33.0x
- Inventory / revenue	7.3%	848	3.9%	5.8%	NN	NA	3.9%	2.4%	7.7%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Other current assets / revenue	0.1%	0.7%	0.4%	1.8%	X	٧X	2.4%	0.5%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
AP - DPO	31.2	24.9	22.0	43.0	X	₹z	46.9	17.9	17.9	17.9	17.9	17.9	17.9	17.9	17.9	17.9
- AP / revenue	7.7%	8/8	2.4%	10.8%	NN	×	8.6%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	3.7%
Accorded expenses / revenue	1.2%	1.2%	1.5%	3.3%	ž	₹ Z	14.3%	9.6%	%9.6	%9.6	%9.6	%9.6	%9.6	9.6%	9.6%	9.6%
FIXED CAPITAL INVESTMENT																
Capital expenditures	56	51	\$	¥	ΥN	YN	7	27	×	ş	42	\$	\$	4	49	=
% of revenues	0.5%	0.8%	0.6%	¥	¥	ž	7.2%	2.5%	7.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Depreciation and Amortization	39	8	ĸ	82	¥	Ϋ́Z	21	30	34	38	37	\$	£	\$	\$	26
Depr. / Prior yr. NFA	¥	%8.8% %8.8%	86.9%	Ϋ́	٧	٧z	28.5%	45.2%	53.5%	58.3%	55.0%	\$5.0%	\$5.0%	55.0%	\$5.0%	55.0%
% of revenues	0.7%	0.9%	.1%	¥	ž	ž	3.1%	7.8%	2.8%	7.6%	2.6%	2.7%	2.8%	2.8%	2.9%	2.8%
IMPLIED RATIOS																
NOPAT / Invested Capital	21.4%	28.9%	13.7%	-34.4%	ž	₹	-14.5%	41.7%	53.4%	65.4%	%6.99	65.4%	£1.78	63.4%	63.2%	63.0%
Sales / Fixed Assets	89.9x	75.0x	73.3x	4 €. I≭	×	Z	\$.9x	16.8×	18.7x	20. lx	20.3x	19.8x	19.3x	19.1x	19.0%	19.0%
Sales / Working Capital	19.4x	23.6x	22.3x	16.4x	×	¥	3.2x	40.0x	34.6x	37.6x	38.7x	38.3x	37.9%	37.9x	37.9x	37.9%

Case 1:04-cv-00582-GMS

	Actual	Actual	Actual	Actual	•	Pro-Forma	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
INCOME STATEMENT	<u>8</u>	1997	1661	666	472700	4/22/00	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
Sales - Products	4,810	5,9 8	6,019	2,086	ž	¥X	0	0	0	0	o	0	•	0	•	0
Sales - Services	23	742	69	918	¥	VΝ	963	1.089	1.198	1.318	1.417	1.487	1.532	1.578	1.625	1.674
Total Sales	5,317	6,736	6,888	5,903	×	ž	999	1,089	1,198	138	1.4	1,487	1,532	1.578	1.625	1.674
COGS - Products	4,451	9'88'	5,615	4,868	ž	¥										
COGS - Services	2	쳟	526	প্ল	ž	ž	443	713	785	863	928	974	1,003	1.034	1.065	1.096
Total Cost of Goods Sold	4,753	5,992	6,141	5,428	ž	ž	4	713	785	863	826	974	1,003	1,034	1,065	1,096
	*******				***************************************		******	********			-		-	-		
Gross Profit - Products	329	438	\$	218	ž	Ϋ́	0	0	0	•	0	0	0	•	0	0
Gross Profit - Services	ä	쬙	Ħ	52	ž	ž	212	376	4	455	489	513	529	24	261	578
Total Gross Profit	264	¥	747	475	¥	ź	219	376	17	455	489	\$13	\$29	<u>¥</u>	361	578
Gross Profit Margin - Products	7.5%	7.3%	8.7%	4.3%	N	77	W	N	7	7	W	7	77	W	77	7.8
Gross Profit Margin - Servicus	76. ±0.	41.2%	39.5%	31.4%	N	ž	33.1%	34.5%	34.5%	34.3%	34.5%	34.5%	34.5%	34.5%	34.5%	34.3%
Gross Profit Margin	10.6%	11.0%	10.8%	8.0%	NA	W	33.1%	34.3%	34.5%	34.3%	34.5%	34.5%	34.3%	34.5%	34.5%	34.5%
Ober street Expenses																
Selling, General and Administrative	406	505	115	663	¥	ž	211	278	291	306	329	345	355	366	377	90
Restructuring Charges	0	•	11	189	ž	¥	0	0	0	0	•	0	0	•	0	0
		-	-		-	-	******	-			******	**********	*********	********		•
Total Operating Expenses	\$00	S05	S83	825	¥	¥	117	278	291	306	329	345	355	366	373	388
			-				-		i			-		-		***************************************
Depreciation and Amortization	39	58	78	82	¥	¥ Z	21	30	34	38	37	\$	£	4	4	84
EBITDA	158	239	176	(188)	×	¥	•	85	122	149	160	168	17	87.1	781	081
EBITUA Margin	3.0%	3.6%	2.6%	3.2%	٧	ž	1.2%	80.6	10.2%	11.3%	11.3%	11.3%	11.3%	11.3%	11.3%	11.3%
EBIT	119	<u>=</u>	86	(188)	¥	ž	(13)	89	90 90	ш	123	128	130	134	137	<u>4</u>
EBIT Margin	2.2%	7,7%	7.5%	-3.2%	¥	ž	-1.9%	6.2%	7.4%	8.	8.7%	8.6%	8.5%	8.5%	8.4%	8.5%
Pro Forma Income Taxes	#	t	30	0	ž	ž	0	11	33	45	\$	15	25	\$	\$\$	57
Net Operating Profit After Taxes	71	8	8	(188)	×	Ž	(5)	41	5	15	72				1	
	:	ì	1		•	•	È	•	3	•	t	:	•	2	2	3

	Actual		Actual	Actual	Stub	Pro-Forma	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
BALANCE SHEET	9661	266	866	66	4/22/00	4/22/00/2	2000 1	200	2002	2003	7004	2002	300	2007	2008	2009
Accounts Receivable	288	252	80	583	342	250	130	₹	157	173	186	195	201	207	213	. 220
Inventory	387	429	398	340	4	42	56	92	56	97	78	8	8	<u>.</u>	32	33
Other Current Assets	9	*	57	<u>8</u>	1	7	16	•	~	•∽	\$	9	9	9	9	છ
	*******			-			********	***************************************		*******	*******	*******	***************************************		•	******
Total Current Assets	189	969	700	1,029	391	530	171	174	ec 	204	219	230	237	24	252	259
Accounts Payable	407	410	369	949	229	91	S	35	39	42	4	48	8	51	52	\$
Accrued Liabilities	2	9	2	193	238	238	36	105	115	126	136	143	74	121	136	191
Total Current Liabilities	471	8	7.5	834	467	348	152	140	154	691	181	161	961	202	208	214
Net Working Capital	274	786	331	389	162	***	50	35	35	35	38	6	4	42	4	54
Net Fixed Assets	65	8	86	158	ፔ	t	જી	ខ	3	29	Ę	78	=	2	87	8
					*********		*******	*******		***************************************	-		•	-		******
Invested Capital	333	376	429	547	235	192	98	86	66	102	Ξ	118	123	127	130	135

Insteam Corp.
Projected Financial Results
Fiscal Years April 22, 2000 to December 31, 2000 and Years Ending December, 2001-2009
(in S millions)

	. 0000	1995	500	,,,,,	7005	3000	3000	7000	3006	2000
DISCOUNTED CASH FLOW ANALYSIS	1 0007	1007	7007	5007	*007		9007	100		
Net Operating Profit After Taxes	(13)	4	53	29	74	11	78	08	. 82	8
Plus: Depreciation Expense	21	30	34	38	37	9	43	\$	\$	8
		*******		*********		********	***************************************		***************************************	******
Total Sources of Cash	••	11	82	5	Ξ	117	121	125	139	133
Less: Change in Net Working Capital	(108)	15	0	0	•	7	-		-	-
Less: Capital Expenditures	4	27	33	9	42	45	\$	8	49	2
	******		*****			-			********	******
Total Uses of Cash	(154)	45	32	\$	45	47	47	49	20	52
Free Cath Flow	162	29	52	49	99	70	74	2,6	79	08

Discount Rate Rance - Terminal Value	15.50%	14.50%	13.50%
Discount Rate Range - Projected Cash Flows	15.50%	14.50%	13.50%
Terminal Value in 2009 - Gordon Growth	663	121	789
Present Value of Terminal Value Present Value of PYE 2006-2009 Cash Flows	176	207 14	246 4 54
Enterprise Value before non-core receivables Cash collected from non-core receivables	605	648	700
Enterprise Value	589	528	280
EV / 2000 Sales EV / LTM EBITDA	NN NN	ΣŽ	¥ \$
EV / 2000 EBITDA	NM	XX	ž
Terminal Value / 2009 EBITDA	3.5x	3.8x	4.2x
Terrainal Value / 2009 NOPAT (Debt-free P/E) Terrainal Value / 2009 Revenues	7.8x 0.40x	8.5x 0.43x	9.3x 0.47x

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
April 22, 2000

		Equity	Enterprise	Debt/	LTM	Common	Common Stock Price as a Multiple of	Tultiple of		Enterprise	Enterprise Value as a Multiple of	ultiple of	
	Соштоя	Value	Value	Total	Revenues	LTM	Projected	Book Value	LTM	Projected	LTM	Projected	LTM
Company (Ticker)	Stock Price	(in millions) (in	(in millions)	Capital	(in millions)	EPS	EPS	Per Share	EBITDA	EBITDA	EBIT	EBIT	Revenues
NCR Cerperation (NCR)	\$20.03	\$3,759	\$3,122	2.0%	\$6.1%	1. I.	16.8x			4.7x	15.4x	10.1x	0.50
Unitys Corporation (UIS)	23.56	7,392	7,872	12.1	1,391	14.2	13.3	3.5	7.6	9.9	8.9	7.6	1.07
CIBER, Inc. (CBR)	18.00	1,070	1,023	0.0	362	0.09	19.9			7.6	28.4	10.9	2.82
Computer Horizons Corp. (CHRZ)	12.13	402	409	5.5	\$35	20.8	37.7			13.9	10.7	17.1	0.76
Computer Task Group Inc. (CTG)	7.88	<u>7</u>	188	15.8	472	7.2	21.5			8.5	5.7	13.9	0.40
Keane Inc. (KEA)	21.81	1,530	1,399	0.7	1,041	19.4	36.9			14.9	10.8	22.5	1.34
Perot Systems Corp. (PER)	16.69	1,553	1,576	0.0	1,141	26.7	23.9			13.6	0'91	17.9	1.38
Computer Sciences Corp. (CSC)	80.88	13,533	14,788	6.4	6,795	47.8	26.8			11.8	31.7	17.1	2.18
		£13 £13	614 799	76 697	£7 301	Ş	17.7		;	3		,,	6
			907.1	¥0.0	160.	K0.00	K1.70	•	X/ 17	X	X/10	XC.77	7.64X
Lowest		\$164	2188	0.0%	2362	7.2x	13.3x	1.5x	4.5x	4.7x	5.7x	7.6x	0. Q
Мевн		\$3,675	\$3,797	5.3%	\$2,992	25.9x	24.6x	3.1x		10.5x	15.9x	14.6x	1.31x
Median		\$1,542	\$1,487	3.8%	160'18	20.1x	22.7x			10.7x	13.1x	15.5x	1.20

		. 9	Growth Rates					Margins Analysis	lysis				Returns Analysis	lysis	
Company (Ticker)	LTM Revenues	3-yr. CAGR Revenues	LTM EBITDA	3-yr. CAGR EBITDA	Long-term Proj. EPS	LTM Gross	3-yr. Avg. Gross	LTM	3-yr. Avg. Ebitda	LTM Net Income	3-yr. Avg. Net Income	LTM ROE	3-yr. Avg. ROE	LTM 3 ROI	3-yr. Avg. ROI
Ner Corp (NCR)	-4.8%	-3.8%	8.7%	-0.5%	18.3%	36.2%	35.2%	9.1%	7.5%	5.7%	2.5%	23.2%	10.7%	21.9%	10.1
Uniays Corp (UIS)	4.0-	5.8	-2.2	26.7	17.9	36.6	37.0	14.0	13.5	7.0	2.9	40.2	653.2	20.7	12.0
Ciber Inc (CBR)	9.9	34.5	4.7.	69.4	19.5	36.3	34.4	13.0	13.2	4.9	6.4	7.0	22.4	7.1	22.5
Computer Horizons Corp (CHRZ)	3.8	56.9	-46.7	22.4	21.9	32.7	34,6	8.2	12.3	3.5	6.4	7.3	15.9	7.7	15.8
Computer Task Group Inc (CTG)	6:0	8.9	6.8	16.9	14.0	34.0	32.2	6.8	0.6	3.9	4.5	20.4	27.8	18.7	27.6
Keane Inc (KEA)	-3.3	27.2	-18.9	44.0	21.1	34.6	35.3	15.5	16.4	7.8	8.2	20.7	25.7	20.3	25.3
Perot Systems Corp (PER)	14.8	23.9	9.2	25.4	24.0	25.9	25.6	11.0	10.7	6.2	4.9	26.5	33.6	26.5	33.2
Computer Sciences Corp (CSC)	16.0	17.3	21.3	19.7	17.7	21.2	21.8	12.7	12.9	4.2	8. 8.	11.0	17.4	8.9	13.3
Highest	16.0%	34.5%	21.3%	69.4%	24.0%	36.6%	37.0%	15.5%	16.4%	7.8%	8.2%	40.2%	653.2%	26.5%	33.2%
Lowest	-4.8%	-3.8%	-46.7%	-0.5%	14.0%	21.2%	21.8%	8.2%	7.5%	3.5%	2.5%	7.0%	10.7%	7.1%	10.1%
Mean	4.2%	17.6%	-5.4%	28.0%	19.3%	32.2%	32.0%	11.5%	11.9%	5.4%	8.1%	19.5%	100.8%	16.4%	20.0%
Median	2.4%	20.6%	-4.5%	23.9%	18.9%	34.3%	34.5%	11.9%	12.6%	5.3%	4.8%	20.6%	24.0%	19.5%	19.2%
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		Delias O	, G.	T.Y	Designational	de in the	Matterland
Index	Price	Year Ago	in Price	EPS	EPS	LTM EPS Proj. El	Proj. EPS
Dow Jones Industrial Average	10,844.05	10,727.18	 %	NA NA	¥N	NA	Z.
S&P 500	1,434.54	1,358.82	9.6	58.52	53.33	24.5x	26.9x

^{*}Total capital equals the sum of the market value of common equity, the book value of total debt, preferred stock, and minority interest.

Note: Projected results exclude amortization of goodwill; historical results include amortization of goodwill, if any, as reported.

Source: Standard & Poor's Compustat Services, Inc., Duff & Phelps, LLC, and First Call Corporation.

INACOM CORP.

COMPARABLE PUBLIC COMPANY ANALYSIS
FINANCIAL PROFILE

(In millions, except per share data)
April 22, 2000

	NCR Cerperation	Unisys Corporation	CIBER, Inc.	Computer Horizons Corp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Cemmon Steck Data								
Common Stock Price	\$20.03	\$23.56	\$18.00	\$12.13	\$7.88	\$21.81	\$16.69	\$80.88
Common Stock Price - One Yr. Ago	20.31	30.56	18.25	12.88	16.19	22.75	30,38	\$6.00
Percent Price Change	-1:4%	-22.9%	-1.4%	-5.8%	-51.4%	7.78	-43.1%	11.6%
52-Week High	\$26.31	\$49.31	\$29.25	\$25.00	\$20.00	\$35.00	\$32.00	\$94.63
52-Week Low	13.38	19.50	14.00	10.88	7.75	20.06	15.50	\$4.94
Indicated Dividend	\$0.00	\$0.00	\$0.00	\$0.00	\$0.10	\$0.00	2 0.00	\$0.00
Dividend Yield	0.0%	0.0%	0.0%	0.0%	1.3%	0.0%	960.0	0.0%
Book Value Per Share	\$8.50	\$6.65	\$5.67	\$7.92	\$4.55	\$6.03	\$4.20	\$17.26
Trading Activity Common Shares Outstanding	187.7	313.7	59.5	33.2	20.9	70.1	93.1	167.3
Common Stock Float Avg. Daily Shares Traded over LTM	=	2.3	4.0	0.4	0.1	0.5	0,3	0.8
% of Float Traded Daily Stock Exchange	NYSE	NYSE	NYSE	NASDAQ	NYSE	NYSE	NYSE	NYSE
Capitalization Market Value of Common Emity	\$3,759,3	\$7.391.6	\$1,070.4	\$402.0	\$164.4	\$1.530.1	\$1.552.9	\$13.533.1
Plus: Intrinsic Value of Mernt Options.	0.0	\$73.2	\$14.1	\$0.0	\$3.3	50.2	\$381.7	\$529.0
Plus: Total Debt Outstanding	77.0	1,026.7	0.0	23.6	31.4	11.4	9'0	965.3
Plus: Book Value of Preferred Stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Plus: Minority Interest	49.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Less: Cash and Equivalents	763.0	397.4	62.0	17.1	10.7	9119	334.6	239.4
Less: Nonoperating Assets	0.0	221.9	0.0	0.0	0.0	81.2	24.8	0.0
Enterprise Value	3,122.3	7,872.2	1,022.6	408.5	188.4	1,398.9	1,575.8	14,787.9
Management Options Outstanding*	14.58	19.16	5.40	3.60	1.23	2.89	33.75	10.68
Avg. Exercise Price of Mgmt Options	\$35.22	\$19.74	\$15.38	\$13.46	\$5.17	\$21.76	\$5.38	\$31.35
Avg. Term Remaining	6.27	7.70	8.80	3.90	09'0	3,40	7.29	6.75

* Including vested and nonvested.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
FINANCIAL PERFORMANCE
(In millions, except per share data)

	MCB Ceremon and	Unisys	Sel akalo	Computer	Computer Task	Vana Inc	Perot Systems	Computer
					3111	Section 1	Carp.	Schemen Carlo
LTM Financial Results								
Date of LTM Financial Results	Dec99	Mar00	Dec99	Dec99	Dec99	Dec99	Dec99	Dec99
Revenues	\$6,196.0	\$7,390.5	\$362.0	\$534.6	\$472.0	\$1,041.1	\$1,141.0	\$6,795.5
EBITDA	961.0	1,033.3	47.2	43.7	8.14	9.191	126.0	860.0
EB3	203.0	883.2	36.0	38.2	33.3	130.1	98.6	466.2
Net Income	353.3	519.4	17.6	18.5	18.2	81.3	70.7	284.9
Diluted EPS	18:1	1.66	0.30	0.58	1.09	1.12	0.62	1.69
Fiscal Year End Results								
Date of Latest Fiscal Year End	Dec99	Dec99	Jun99	Dec99	Dec99	Dec99	Dec99	Mar99
Revenues	\$6,196.0	\$7,544.6	\$719.7	\$534.6	\$472.0	\$1,041.1	\$1,141.0	\$7,660.0
EBITDA	961.0	1,115.0	113.5	43.7	41.8	161.6	126.0	990.3
EBIT	203.0	2096	98.4	38.2	33.3	130.1	986	545.3
Net Income	353.3	522.8	55.4	18.5	18.2	81.3	70.7	341.2
Diluted EPS	1.76	1.63	0.97	0.58	1.09	1.12	0.62	2.11
Projected Financial Results								
Date of Projected Financial Results	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	03/30/2001
EB TOA	\$668.6	\$1.191.9	\$105.2	\$29.3	\$22.1	8 263	\$115.7	\$1.258.3
	310.6	1.041.8	940	23.8	13.6	62.3		864.5
Net Income	223.6	557.0	53.7	10.7	7.6	41.5	650	\$ 505
Diluted EPS	1.19	1.78	06.0	0.32	0.37	0.59	0.70	3.02
First Call Estraings Estimates Date of First Call Estimates	03/29/2000	04/04/2000	02/16/2000	04/14/2000	04/03/2000	02/23/2000	04/04/2000	04/11/2000
Date of Next Fiscal Year End	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	12/29/2000	03/30/2001
EPS Projection	61.1	1.78	0.90	0.32	0.37	0.59	0.70	3.02
Range of EPS Projections	1.22/1.175	1.89/1.74	0.98/0.75	0.40/0.27	0.40/0.28	0.70/0.45	0.70/0.69	3.07/2.95
Number of Analysts	7	=	6	s.	v.	11	00	13
Date of 2nd Fiscal Veer Find	1000/11/61	1002/11/21	1006/11/61	1906/18/61	1006/15/61	10/0/11/01	1000/16/61	בטסניפניבס
EPS Projection	1.45	2.14	1.13	0.83	0.93	107	0.87	3,63
Range of EPS Projections	1.50/1.425	2.32/2.06	1.25/0.92	0.90/0.80	1.05/0.86	1.24/0.80	0.90/0.85	3.65/3.60
Number of Analysts	\$	=	50	4	4	11	00	2
Long-term Earnings Growth Rate	18.3%	17.9%	19.5%	21.9%	14.0%	21.1%	24.0%	17.7%
5								

Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc., Duff & Phelps, LLC, and First Call Corporation.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
HISTORICAL PROFIT MARGINS

	NCR Corporation	Unlays Cerperation	CIBER, Inc.	Computer Hertzens Corp.	Computer Task Greup Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Gross Margins (%)								
LTM	36.2	36.6	36.3	32.7	34.0	34.6	25.9	21.2
2003	36.2	37.6	35.6	32.7	34.0	34.6	25.9	22.0
2002	35.1	36.3	34.9	37.2	32.4	36.5	25.4	22.0
2001	34.3	37.2	32.7	33.9	30.2	34.8	25.4	21.4
Three-Year Average	35.2	37.0	34.4	34.6	32.2	35.3	25.6	21.8
EBITDA Margins (%)								
LTM	9.1	14.0	13.0	8.2	8.9	15.5	11.0	12.7
2003	9.1	14.8	15.8	8.2	8.9	15.5	11.0	12.9
2002	6.7	13.2	13.2	15.9	9.6	18.5	11.6	12.9
2001	5.5	12.4	9.01	12.9	4.8	15.3	9.3	13.0
Three-Year Average	7.5	13.5	13.2	12.3	9:0	16.4	10.7	12.9
EBIT Margins (%)							•	
LTM	3.3	12.0	6'6	7.1	7.1	12.5	8.6	6.9
2003	3.3	12.7	13.7	7.1	7.1	12.5	8.6	7.1
2002	2.3	0.11	11.5	15.3	8,5	16.6	7.8	7.0
2001	-0.3	9.4	9.1	12.3	7.1	12.0	8.4	7.0
Three-Year Average	8.	1.1	11.4	11.6	7.6	13.7	7.1	7.0
Net Income Margins (%)								
LTM	5.7	7.0	4.9	3.5	3.9	7.8	6.2	4.2
2003	5.7	6'9	7.7	3.5	3.9	7.8	6.2	4.5
2002	80. <u>-</u>	5.2	6.4	8.5	5.1	9.4	5.1	0.9
2001	0.1	4.5-	5.1	7.2	4.4	7.3	3.3	4.0
Three-Year Average	2.5	2.9	6.4	6.4	4.5	8.2	4.9	4,

Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANAL YSIS
HISTORICAL GROWTH RATES

YTD LTM 2003 2003 2002 2001 Three-Year CAGR YTD YTD LTM 2004 2001 Three-Year CAGR YTD YTD 2004	NCR Corporation	Unitys	CIBER, Inc.	Computer Horizons Corp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
YTD LTM 2003 2002 2002 2001 Three-Year CAGR YTD YTD 21ThA 2100								
LTM 2003 2002 2002 2001 Three-Year CAGR YTD YTD 21Th 2004	8.4	-8.5	9.9	3.8	6.0	-3.3	14.8	16.0
2003 2002 2007 2001 Three-Year CAGR YTD YTD 2003 2003	8.4	4.0	9.9	3.8	6:0	-3.3	14.8	16:0
2002 2001 Three-Year CAGR EBITDA Growth (%) YTD LTM	4. 8.	4.2	24.8	3.8	6:0	-3.3	14.8	16.0
2001 Three-Year CAGR EBITDA Growth (%) YTD TTM 2003	.1.	8.7	39.5	47.0	14.8	52.3	27.1	17.5
Three-Year CAGR EBITDA Growth (%) YD YD Anna	-5.4	4.6	39.7	34.0	911.6	39.7	30.4	18.5
EBITDA Growth (%) YTD LTM	3.8	5.8	34.5	26.9	8.9	27.2	23.9	17.3
YTD MTJ								
LTM	8.7	7.72-	4.7.	-46.7	9.9	-18.9	9.2	21.3
1001	8.7	-2.2	4.7-	46.7	æ,	-18.9	9.2	21.3
6007	8.7	16.5	49.7	46.7	-6.8	-18.9	9.2	16.7
2002	41.8	15.6	72.4	81.7	30.4	84.9	58.0	16.6
2001	-36.1	51.0	88.4	89.4	31.4	0.66	14.2	26.1
Three-Year CAGR	-0.5	26.7	69.4	22.4	16.9	44.0	25.4	19.7
EPS Growth (%)								
Ę,	209.7	6.4	-37.3	-56.9	-23.1	-19.8	20.1	21.6
LTM	209.7	41.9	-37.3	-56.9	-23.1	-19.8	20.1	21.6
2003	201.4	61.4	41.1	-56.9	-23.1	8.61-	20.0	-16.2
2002	1,564.7	ž	64.4	56.3	39.9	94.6	92.4	77.3
2001	٧X	MX	53.3	84.3	56.3	80.0	9.1	39.8
Three-Year CAGR	NA	Z	\$2.6	7.5	18.9	41.1	32.9	27.6

Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
HISTORICAL RETURNS

reste (%) 7.4 10.6 5.6 6.0 7.5 10.4 17.6 6.0 2.5 8.6 21.6 17.4 0.3 -1.3 22.9 16.9 1.4 5.9 20.7 13.4 23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 440.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 rested Capital (%)* 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.8 21.2 17.6 7.2		NCR Cerperation	Uniays Corporation	CIBER, Inc.	Computer Horizons Corp.	Computer Computer Task zons Corp. Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
7.4 10.6 5.6 6.0 2.5 8.6 17.6 6.0 2.5 8.6 21.6 17.4 0.3 -1.3 22.9 16.9 1.4 5.9 20.7 13.4 23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.8 21.2 17.6 7.3 21.8 21.2 17.6 7.3 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 21.9 20.7 7.1 7.2 21.9 20.7 7.1 7.2 21.9 20.7 7.1 7.2 21.9 20.7 7.1 7.2 21.9 20.7 7.1 7.2 21.9 20.7 7.1 7.2	Returns on Average Assets (%)								
7.4 10.4 17.6 6.0 2.5 8.6 21.6 17.4 0.3 -1.3 22.9 16.9 3.4 5.9 20.7 13.4 23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 -460.6 22.8 20.3 9.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 77 17.2 22.8 20.5 77 17.2 22.8 20.5 77 17.2 22.8 20.5 9.9 -2.4 27.0 19.8	LTM	7.4	9'01	5.6	9.0	11.0	16.7	14.2	6.1
2.5 8.6 21.6 17.4 0.3 -1.3 22.9 16.9 3.4 5.9 20.7 13.4 23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 77 17.2 21.2 17.6 7.2 77 17.2 22.8 20.5 9.9 -2.4 27.0 19.8	2003	7.4	10.4	17.6	0.9	11.0	16.7	14.2	8.2
0.3 -1.3 22.9 16.9 3.4 5.9 20.7 13.4 23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	2002	2.5	9.8	21.6	17.4	18.4	26.5	15.6	11.3
23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 683.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 77 172 22.8 20.5 0.9 -2.4 27.0 19.8	2001	0.3	-1.3	22.9	16.9	16.1	19.0	10.6	9.0 0.8
23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 77 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	Three-Year Average	3.4	5.9	20.7	13.4	15.2	20.8	13.5	9.1
23.2 40.2 7.0 7.3 23.2 47.4 17.6 7.3 8.5 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	Returns on Average Common Equity (%)								
23.2 . 47.4 17.6 7.3 8.5 . 460.6 22.8 20.3 0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 7.7 17.2 27.8 20.5 0.9 -2.4 27.0 19.8	LTM	23.2	40.2	7.0	7.3	20.4	20.7	26.5	11.0
8.5	2003	23.2	47.4	17.6	7.3	20.4	20.7	26.5	15.5
0.5 2,372.7 26.8 20.0 10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	2002	8.5	460.6	22.8	20.3	34.7	33.1	42.8	21.7
10.7 653.2 22.4 15.9 21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	2001	0.5	2,372.7	26.8	20.0	28.2	23.1	31.4	14.9
21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	Three-Year Average	10.7	653.2	22.4	15.9	27.8	25.7	33.6	17.4
21.9 20.7 7.1 7.2 21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	Returns on Average Invested Capital (%)								
21.8 21.2 17.6 7.2 7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	LTM	21.9	20.7	7.1	7.2	18.7	20.3	26.5	6.8
7.7 17.2 22.8 20.5 0.9 -2.4 27.0 19.8	2003	21.8	21.2	17.6	7.2	18.7	20.3	26.5	12.0
0.9 -2.4 27.0 19.8	2002	7.7	17.2	22.8	20.5	35.1	32.8	42.2	16.5
	2001	6.0	-2.4	27.0	19.8	29.0	22.7	30.8	11.5
10.1 12.0	Three-Year Average	10.1	12.0	22.5	15.8	27.6	25.3	33.2	13.3

* Invested capital equals the sum of the book value of equity, total debt, preferred stock, minority interest, and deferred taxes. Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP, COMPARABLE PUBLIC COMPANY ANALYSIS WORKING CAPITAL RATIOS

	NCR Cerperation	Uninys Corporation	CIBER, Inc.	Computer Herizons Carp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Current Ratio	5.1	0'1	3.1	2.6	1.6	3.3	2.5	. 1.4
Inventory Turnover LTM 2003	11.6	11.3	NA 914.7	0.00	0.00	00.0	00:0	00.00
2001 2001 Three-Year Average	9.7	9.0 7.0 9.1	1,687.3	0.00	00.0 00.0 00.0	800 000 000 000 000	00.00	9.0 9.0 9.0 9.0 9.0
Receivable Days: LTM 2003 2002 2001	81.1 70.5 75.3 73.6	61.6 64.4 55.4 52.8	137.4 69.1 54.9 36.4	105.2 105.2 76.2 69.7	59.8 59.8 52.3 52.0	78.4 77.7 64.0 62.6	43.5 43.5 40.5 51.1	107.7 75.2 73.9 7.07
Three-Year Average	73.1	57.5	53.5	83.7	54.7	68.1	45.1	73.2
Payable Days LTM 2003 2002 2001 :	34.8 34.8 32.6	70.8 76.0 68.8 73.6	19.4 9.6 6.6 6.5	11.7 11.7 4.0 2.3	14.7 14.7 13.5	10.4 10.4 10.2 11.0	17.2 17.2 19.1 24.9	19.9 21.2 21.7 18.5
Three-Year Average	32.7	72.8	6.3	6.0	13.4	10.5	20.4	20.4
Average Adjusted Working Capital" as a % of Revenues LTM 2003 2001 Three-Vear Average	evenues 5.0 5.0 5.4 5.4 4.5	8.E.E. 8.E.E. 8.E.E. 4. E.E. 9.E.E.	22.3 11.0 9.6 7.4 7.4	21.3 21.3 14.8 14.1	4442) 4 44516 6	15.4 15.4 12.8 12.4 13.4		12.2 7.2 7.3 7.1 1.7

Calculations based on an average balance.
 Excludes cash and cash equivalents from current assets and short-term debt from current liabilities.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
FIXED ASSET ANALYSIS

	NCR Corporation	Unitys Corperation	CIBER, Inc.	Computer Horizons Corp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Capital Expenditures as a % of Revenues								
LTM	5.7	3.0	2.0	1.5	1.0	1.6	2.2	7.7
2003	5.7	2.9	1.9	1.5	0.1	1.6	2.2	5.6
2002	5.6	2.9	2.0	2.2	Ξ	1.6	0.0	5.3
2001	4.7	2.7	1.7	0.7	1.2	2.5	0.0	5.7
Three-Year Average	5.4	. 2.8	1.9	1.4	=	6.1	7.0	5.5
Depreciation as a % of Prior Year NFA								
LTM	32.4	27.3	64.6	35.6	64.5	105.2	87.0	38.3
2003	32.4	26.6	1.78	35.6	64.5	105.2	87.0	46.5
2002	32.9	27.2	182.6	8.65	40.2	102.3	6.68	43.6
2001	31.7	32.2	306.0	44.0	43.8	212.6	120.5	52.0
Three-Year Averago	32.4	28.6	191.9	46.5	49.5	140.0	99.2	47.4
Capital Expenditures as a % of Depreciation								
LTM	99.2	148.6	64.2	145.0	53.2	52.1	91.9	132.2
2003	99.2	142.3	92.5	145.0	53.2	52.1	91.9	95.7
2002	100.8	131.1	123.2	345.6	101.1	79.6	0.0	90.3
2001	80.7	89.9	114.8	127.2	6'28	2.77	0.0	8.96
Three-Year Average	93.6	121.1	110.2	206.0	80.7	9.69	30.6	94.2
Net Fixed Asset Turns								
LTM	6.5	12.6	17.0	30.1	35.5	36.3	32.4	5.9
2003	5.9	12.6	33.9	30.1	35.5	36.3	36.6	7.5
2002	5.9	12.5	51.2	49.7	36.6	42.6	27.1	7.2
2001	5.7	Ξ	114.2	73.0	32.8	45.3	22.0	7.3
Three-Year Average	5.8	12.0	66.4	50.9	35.0	41.4	28.6	. 7.3

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
DEBT ANALYSIS

	NCR Corporation	Uninys Corporation	CIBER, Inc.	Computer Horizons Corp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Total Debt to Total Capital (%)								
LTM	7.3	33.0	0.0	8.2	24.8	2.6	0.2	25.1
2003	7.3	33.9	0.0	8.2	24.8	2.6	0.2	29.2
2002	8.1	43.3	0.0	0.0	0.0	==	=	27.72
2001	20.9	58.4	0.9	8.0	0.0	1.4	3.0	31.8
Three-Year Average	12.1	45.2	0.3	3.0	8.3	1.7	1.4	29.5
Pixed Charge Coverage								
LTM	16.9	4.0	189.4	28.2	14.3	٧X	233.1	10.9
2003	16.9	5.1	(ANA	28.2	14.3	¥	233.1	11.2
2002	11.7	2.3	286.0	104.8	73.9	1,093.9	318.1	9.1
2001	-1.3	1.5	86.8	156.4	34.5	349.0	29.4	8.6
Three-Year Average	9.1	3.0	186.4	96.5	40.9	NA	193.5	10.0
Interest Coverage								
LTM	6'91	7.7	189.4	28.2	14.3	NA	233.1	10.9
2003	16.9	7.7	Ϋ́	28.2	14,3	٧×	233.1	11.2
2002	11.7	4.7	286.0	104.8	73.9	1,093.9	318.1	9.1
2001		2.7	86.8	156.4	34.5	349.0	29.4	8.6
Three-Year Average	1.6	5.0	NA	96.5	40.9	¥	193.5	10.01

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANAL YSIS
EMPLOYEE RATIOS

	NCR Corporation	Unityt Corporation	CIBER, Inc.	Computer Horizons Corp.	Computer Task Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
Revenues per Employee								
LTM*	192.4	206.4	60.3	128.8	٧X	115.9	٧×	135.9
2003	192.4	210.7	119.9	128.8	YZ.	115.9	٧X	153.2
2002	196.5	218.2	101.1	106.5	78.0	102.1	YZ.	146.7
2001	172.0	204.4	111.7	96.5	69.3	88.3	¥	133.1
Three-Year Average	187.0	211.1	110.9	110.6	×	102.1	X	144.3
EBITDA per Employee								
LTM*	17.4	28.9	7.9	5.01	Ϋ́N	18.0	Ϋ́	17.2
2003	17.4	31.1	18.9	10.5	Ϋ́N	0.81	Ϋ́	19.8
2002	15.6	28.8	13.3	16.9	7.5	18.9	Ϋ́	18.9
2001	9.5	25.4	11.9	12.4	8.8	13.5	¥ Z	17.2
Three-Year Average	14.2	28.5	14.7	13.3	Y.	16.8	¥Z	18.6
Net Income per Employee								,
LTM*	11.0	14.5	2.9	4.5	AN.	9.1	YN N	5.7
2003	11.0	14.6	9.2	4.5	٧X	1.6	YZ.	6.8
2002	3.6	11.3	6.5	0.6	4.0	9.6	Ϋ́	6.8
2001	0.2	6.9	5.7	6.9	3.0	6.4	Y Y	5.3
Three-Year Average	4.9	6.3	7.2	8.9	٧×	8.4	Y.	7.0

* Based on latest fiscal year number of employees. Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

INACOM CORP.
COMPARABLE PUBLIC COMPANY ANALYSIS
RETURNS ON AVERAGE COMMON EQUITY ANALYSIS

	NCR Corporation	Unisys Corporation	CIBER, Inc.	Computer Herizons Corp.	Computer Tark Group Inc.	Keane Inc.	Perot Systems Corp.	Computer Sciences Corp.
2003								
Financial Leverage	3.2	5.6	1.0	1.3	2.0	1.2	1.9	2.1
Asset Turnover	1.3	<u></u>	2.3	1.7	2.7	2.1	2,3	1.7
Profit Margin	3.3	12.7	13.7	7.1	1.7	12.5	9.8	7.1
Interest Burden	1.3	0.8	1.0	8.0	0.1	1.0	1.2	6.0
Tax Burden	. 13	9.0	9.0	9.0	9.0	9.0	9.0	0.7
Returns on Avg. Common Equity	23.2	47.4	17.6	7.3	20.4	20.7	26.5	15.5
2002								
Financial Leverage	3.6	-95.3	=	1.2	6:1	1.2	2.8	2.1
Asset Turnover	1.3	=	3.3	2.0	3.5	2.8	3.1	1.7
Profit Margin	2.3	11.0	11.5	15.3	8.5	9:91	7.8	7.0
Interest Burden	1.4	0.7	1.0	0.1	0.1	1.0	1.2	6.0
Tax Burden	9.0	0.5	9.0	0.5	9.0	9.0	5.0	0:1
Returns on Avg. Common Equity	8.5	-460.6	22.8	20.3	34.7	33.1	42.8	21.7
2001								
Financial Leverage	3.8	-442.2	1.2	1.2	9.1	1.2	3.0	2.1
Asset Turnover	1.2	Ξ	4.4	2.3	3.6	2.6	3.1	1.8
Profit Margin	-0.3	4.6	1.6	12.3	7.1	12.0	4.	7.0
Interest Burden	-1.4	0.5	6.0	0.1	1.0	1.0	1.2	6.0
Tax Burden	0.3	-1.2	9.0	9.0	9.0	9.0	9.0	9.0
Returns on Avg. Common Equity	6.6	2,372.7	26.8	20.0	28.2	23.1	31.4	14.9

Return on Average Common Equity = Financial leverage*Asset turnover*Profit margin*Interest burden*Tax burden
Financial Leverage = Average assets/Average common equity
Asset Turnover = Revenues/Average assets
Profit Margin = EBIT/Revenues
Interest Burden = Pretax incomeEBIT
Tax Burden = Net income to common/Pretax income

Note: Adjusted for special items.

Source: Standard & Poor's Compustat Services, Inc. and Duff & Phelps, LLC.

Inacom Corp. - Service Business Overview

- information systems for mainly Fortune 1000 clients. The company offered five services that manage the entire Inacom's service business was a single-source provider of IT services designed to enhance the productivity of technology life cycle, which included: technology planning, technology procurement, technology integration, technology support and technology management.
- technology, controlling ongoing costs and optimizing their IT investments to create a more desirable return on The company used a process improvement approach to assist its clients in managing the costs of distributed the clients technology infrastructure.
- Inacom had a marketing network of approximately 90 business centers throughout the U.S and 875 value-added independent dealers that had a regional, industry or specific service focus. The company also had international locations in Central America, South America and Mexico and international affiliations in Europe, Asia, the Caribbean, Middle East, Africa and Canada.
- The service business produced revenues of \$380 million, \$270 million and \$160 million in 1998, 1997 and 1996, respectively. The business also had gross margins of 40%, 45% and 43% in 1998, 1997 and 1996, respectively.
- Inacom employed a strategy to increase its direct contact with the client. The service business had helped to achieve this goal. The company had increased its client direct revenues from approximately 30% in 1985 to approximately 75% in 1998.

Source: Inacom Corp. December 26, 1998 10-K.

COMPARABLE COMPANY ANALYSIS

NCR Corporation (NYSE: NCR)

\$000,000s, except per-share data)

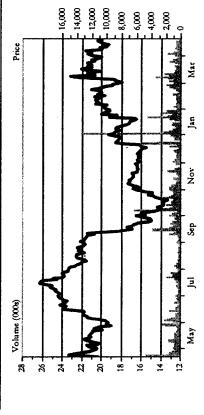
Business Overview

Originally established in 1884, NCR Corp. provides technology and services that
help businesses interact, connect and relate with their customers. The company's
operations are grouped into seven segments. Data Warehousing; Financial Self
Service; Retail Store Automation; Customer Services; Systemedia; Payment and
Imaging, and Other.

Financial Performance

	L	Fiscal Year Ended	1	LTM
	Dec96	Dec97	Dec98	Dec99
Revenue	\$6,963.0	\$6,589.0	\$6,505.0	\$6,196.0
Growth	-14.7%	-5.4%		-4.8%
EBITDA	EBITDA \$570.0 \$364.0	\$364.0	\$516.0	\$561.0
Margin	Margin 8.2% 5.5%	5.5%		9.1%
EBIT	\$185.0	(\$19.0)	\$152.0	\$203.0
Margin	2.7%	-0.3%	2.3%	3.3%
-			4 100 100	Varioticas serudo pero de mesono estado estado como como como como como como como co

Stock Price Performance (4/22/99 - 4/22/00)



11.1x

LTM Enterprise Value Multiples

\$3,759.3

EV/Revenues EV/EBITDA

EV/EBIT

\$3,122.3

Recent M&A Activity

Enterprise Value

\$77.0 \$763.0

\$1.81

Diluted EPS

\$20.03

Stock Price as of 4/22/00

Market Data

52-Weck High/Low

Market Cap

Debt Cash

\$26.31 / \$13.38 P/E Ratio

News & Commentary

5.6x 15.4x 4/12/00 – NCR Corporation announced today that the United States Postal Service (USPS) has awarded the company an \$88 million Stage IIB Point-of-service ONE contract extension that will enable the USPS to continue rapidly expanding its customer services at its retail windows.

■ April 2000: NCR Corporation acquired Ceres Integrated Solutions for \$90 million in cash and stock. The deal is expected to drive sales of new

data warehouses and expansion of existing warehouses.

■ March 2000: NCR Corporation acquired Memorex Telex Asia Pacific from Kanematsu Corp. for \$16.2 million. The deal strengthens the firms position in business-critical networking and technology services for Asia.

Unisys Corporation (NYSE: UIS)

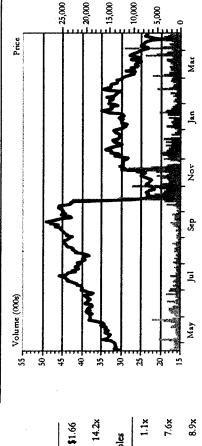
Business Overview

- Unisys Corporation (Unisys) is a worldwide information services and technology enhance the productivity, competitiveness and responsiveness of its clients. The company that provides services, systems and solutions that help customers to company has two business segments: Services and Technology.
- The primary vertical markets served by the company worldwide include financial services, communications, transportation, commercial and the public sector, including the U.S. federal government.

Financial Performance

	Н	Fiscal Year Ended	þ	LTM
	Dec97	Dec98	Dec99	Mar00
Revenue	\$6,662.9	\$7,243.9	\$7,544.6	\$7,390.5
Growth	%9°+	8.7%	4.2%	.0.4%
EBITDA	\$828.2	\$957.1	\$1,115.0	\$1,033.3
Margin	12.4%	13.2%	14.8%	14.0%
EBIT	\$628.1	\$799.0	2.096\$	\$883.2
Margin	•	11.0%	12.7%	12.0%
C. C			THE PARTY OF THE P	AND THE PROPERTY OF THE PROPER

Stock Price Performance (4/22/99 - 4/22/00)



LTM Enterprise Value Multiples

\$7,391.6 \$1,026.7

Market Cap

Debt Cash

Diluted EPS

23.56

Stock Price as of 4/22/00 52-Week High/Low

Market Data

\$49.31 / \$19.50 P/E Ratio

EV/Revenues EV/EBITDA

17,872.2 EV/EBIT

Recent M&A Activity

Enterprise Value

\$397.4

News & Commentary

- March 2000: Unisys Corporation acquired VeriCom for an undisclosed amount. The acquisition will more than double Unisys Corporation's consultancy expertise in Norway.
- undisclosed amount to add an important dimension to its portfolio of September 1999: Unisys Corporation acquired TechHackers for an repeatable financial solutions.
- 3/6/00 Unisys Corporation announced that it is calling for redemption on all of its \$399.5 million outstanding 12% senior notes due in 2003.
- 3/2/00 Unisys Corporation must pay \$5.5 million to a former employee who claimed she was laid off because she is a women with children.

COMPARABLE COMPANY ANALYSIS

CIBER Inc. (NYSE: CBR)

\$000,000s, except per-share data)

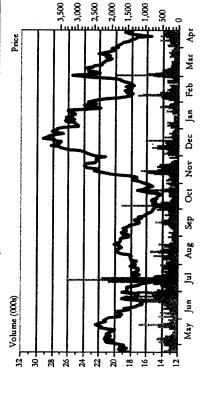
Business Overview

- strategic staffing basis, in both custom and enterprise resource planning package CIBER, Inc. is a provider of information technology (IT) system integration consulting and other IT services. These services are offered on a project or environments, and across all technology platforms, operating systems and in frastructures.
- products. The company's consultants serve client businesses from over 60 U.S. offices, 22 European offices and three offices in Asia. Its foreign operations, To a small extent, the company also resells certain IT hardware and software across 17 countries, accounted for 17% of total revenue in 2004.

Financial Performance

	4	Fiscal Year Ended		LTM
	Jun97	Jun98	Jun99	Dec99
Revenue	\$413.4	\$576.5	\$719.7	\$362.0
Growth	39.7%	.,,	24.8%	6.6%
EBITDA	\$44.0	\$75.8	\$113.5	\$47.2
Margin		13.2%	15.8%	13.0%
EBIT	\$37.7	\$66.3	\$98.4	\$36.0
Margin	9.1%	11.5%	13.7%	%6.6

Stock Price Performance (4/22/99 – 4/22/00)



60.0x

LTM Enterprise Value Multiples

\$1,070.4

Market Cap

Debt Cash

\$0.30

Diluted EPS

18.00

Stock Price as of 4/22/00 52-Week High/Low

Market Data

\$29.25 / \$14.00 P/E Ratio

News & Commentary

21.7x

2.8x

EV/Revenues

20.0

\$62.0 EV/EBITDA

\$1,022.6 EV/EBIT

Recent M&A Activity

Enterprise Value

28.4x

- business. The partnership may result in a large contract with a major mfg. that CIBER did not identify, the agreement could be announced in 6-12 Inc. to bring in millions of dollars as it bolsters its electronic commerce 2/8/00 - CIBER Inc. expects a new partnership with Commerce One months. undisclosed amount. The deal will help CIBER expand its e.Supply chain
- amount of cash and stock. The deal will help CIBERs European growth ■ December 1999: CIBER acquired Solution Partners for an undisclosed November 1999: CIBER acquired Waterstone Consulting for an plans and provide it with a base of established customers.

Sources: FactSet, Hoover's, SEC filings, Bloomberg

practice in strategic geographic markets.

Computer Horizons Corp. (NASD: CHRZ

\$000,000s, except per-share data)

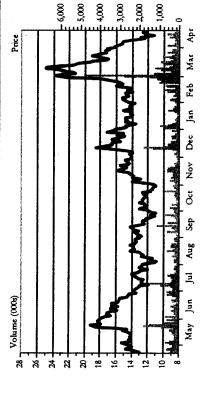
Business Overview

- Computer Horizons Corp. (Computer Horizons) provides a range of information technology services and solutions to major corporations. The company offers its clients value added services, e-business solutions, human resource e-procurement solutions, enterprise network management, software products, outsourcing, customer relationship management and knowledge transfer. The company is organized into three divisions: Solutions, IT Services, and Chimes.
- In 2003 Computer Horizons provided IT services to 967 clients. During 2003, the company's largest client accounted for 7% of the company's consolidated revenues.

Financial Performance

	4	Fiscal Year Ended		LTM
	Dec96	Dec97	Dec98	Dec99
Revenue	\$261.4	\$350.3	\$514.9	\$534.6
Growth	16.3%		47.0%	3.8%
EBITDA	\$23.8	\$45.0	\$81.8	\$43.7
Margin	9.1%	12.9%	15.9%	8.2%
EBIT	\$22.0	\$43.2	\$78.6	\$38.2
Margin	8.4%	12.3%	15.3%	7.1%

Stock Price Performance (4/22/99 – 4/22/00)



20.8x

LTM Enterprise Value Multiples

\$402.0

\$0.58

Diluted EPS

12.13

Stock Price as of 4/22/00

Market Data

52-Week High/Low

Market Cap

Debt Cash

\$25.00 / \$10.88 P/E Ratio

News & Commentary

9.4x

0.8x

EV/Revenues EV/EBITDA

\$23.6

\$17.1 **\$**408.5

10.7x

EV/EBIT

Recent M&A Activity

Enterprise Value

s for an an 10/4/99 – Computer Horizons Corp. plans to spin off its software orizons products and consulting units to boost value for its shareholders. The company plans to sell 20% stakes in Princeton Softech (software unit) and Network Services (consulting unit) in IPO's early next year

October 1999: Computer Horizons acquired G. Triad Enterprises for an
undisclosed amount. G. Triad will be integrated into Computer Horizons
E-Solution Group where it will expand the groups ability to build mission
critical and large capacity Web solutions.

COMPARABLE COMPANY ANALYSIS

Computer Task Group Inc. (NYSE: CTG)

\$000,000s, except per-share data)

Business Overview

- Computer Task Group, Inc. provides information technology (IT) professional
 services serving customers through an international network of offices in North
 Arnerica and Europe. The services provided typically encompass the IT business
 solution life cycle, including phases for planning, developing, implementing,
 managing and maintaining the IT solution.
- A typical customer is an organization with large complex information and data processing requirements. Approximately 84% of consolidated 2003 revenues of \$252.3 million was generated in North American and the rest in Europe.
- The company's services consist of IT staffing, application management outsourcing (AMO) and IT solutions.

Market Data

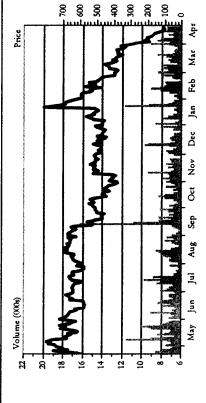
Stock Price as of 4/22/00	7.88	7.88 Diluted EPS \$1.09
52-Week High/Low	\$20.00 / \$7.75 P/E Ratio	P/E Ratio 7.2x
Market Cap	\$164.4	LTM Enterprise Value Multiples
Debt	\$31.4	EV/Revenues 0.4x
Cash	\$10.7	EV/EBITDA 4.5x
Enterprise Value	\$188.4	EV/EBIT 5.7x
Recent M&A Activity		

February 1999: Computer Task Group Inc. acquired Elumen Solutions for \$89 million in cash, stock, and assumed debt to help it expand into health care data.

Financial Performance

Fiscal Year Ended LTM	E	Fiscal Year Ended		LTM
	Dec96	Dec97	Dec98	Dec:99
Revenue	\$365.1	\$407.6	\$467.8	\$472.0
Growth	7.6%	11.6%	14.8%	0.9%
EBITDA	\$26.2	\$34.4	\$44.9	\$41.8
Margin	7.2%	8.4%	9.6%	8.9%
EBIT	\$18.5	\$29.0	\$39.9	\$33.3
Margin	5.1%	7.1%	8.5%	7.1%

Stock Price Performance (4/22/99 – 4/22/00)



News & Commentary

3/31/00 Computer Task Group Inc. said it will cut an undisclosed number of employees and warned first-quarter results won't meet analyst expectations, even excluding an approximately \$3.5 million restructuring charge related to severance.

COMPARABLE COMPANY ANALYSIS

Keane Inc. (NYSE: KEA)

\$000,000s, except per-share data)

Business Overview

- Keane Inc. is a provider of information technology (IT) and business process services. Keane offers a range of services designed to help clients improve business and IT effectiveness through outsourcing.
- include Application Outsourcing, Application Maintenance, Healthcare Solutions Maintenance and Business Process Outsourcing; Development and Integration services, which include Application Development and Integration (AD&I) and Keane Inc. focuses on three servicing offerings: Outsourcing services, which Healthcare Solutions Products; and Other IT services which include IT Consulting and Staff Augmentation.

Market Data

Stock Price as of 4/22/00	21.81	21.81 Diluted EPS	\$1.12
52-Week High/Low	\$35.00 / \$20.06	P/E Ratio	19.4x
Market Cap	\$1,530.1	LTM Enterprise Value Multiples	<u>s</u>
Debt	\$11.4	EV/Revenues	1.3x
Cash	\$61.6	EV/EBITDA	8.7x
Enterprise Value	\$1,398.9	\$1,398.9 EV/EBIT	10.8x
Recent M&A Activity			

- Anstec client base consist of 90% Federal agencies like the Department of Defense, Department of Transportation, Department of Education, and November 1999: Keane Inc. acquired Anstec for an undisclosed price. National Aeronautics and Space Administration.

Sources: FactSet, Floover's, SEC filings, Bloomberg

undisclosed price. First Coast Systems will combine operations with

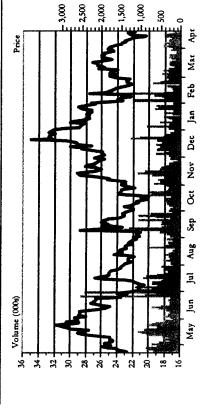
Keane Inc.'s health care solutions division.

November 1999; Keane Inc. acquired First Coast Systems for an

Financial Performance

	Fiscal Year Ended	Fiscal Year Ended		LTM
	Dec96	Dec97	Dec98	Dec99
Revenue	\$506.0	\$706.8	\$1,076.2	\$1,041.1
Growth		39.7%	52.3%	-3.3%
EBITDA	\$54.2	\$107.8	\$199.3	\$161.6
Margin	10.7%	15.3%	18.5%	15.5%
EBIT	\$47.4	\$85.2	\$178.3	\$130.1
Margin	9.4%	12.0%	16.6%	12.5%

Stock Price Performance (4/22/99 - 4/22/00)



News & Commentary

5/24/99 - Keane Federal Systems, Inc., a subsidiary of Keane, Inc. has Department of Justice. The new contract expands Keane's partnership been awarded the IT Support Services (ITSS) contract by the U.S. with DOJ.

Perot Systems Corp. (NYSE: PER)

(1000,000s, except per-share data)

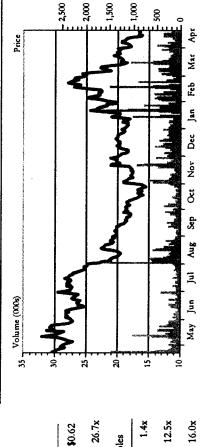
Business Overview

customers integrated solutions designed around their specific business objectives, services and business solutions to a range of customers. The company offers its chosen from a breadth of services, including technology infrastructure services, Perot Systems Corp. is a worldwide provider of information technology (IT) applications services, business process services and consulting services.

Financial Performance

	L	Fiscal Year Ended		LTM
	Dec96	Dec97	Dec98	Dec99
Revenue	\$599.4	\$781.6	\$993.6	\$1,141.0
Growth	75.1%	30.4%	27.1%	14.8%
EBITDA	\$64.0	\$73.1	\$115.4	\$126.0
Margin	10.7%	9.3%	11.6%	11.0%
EBIT	\$45.2	\$37.7	\$77.9	\$98.6
Margin	7.5%	4.8%	7.8%	8.6%
,		The second secon		***************************************

Stock Price Performance (4/22/99 – 4/22/00)



LTM Enterprise Value Multiples

\$1,552.9 **\$**0.6

Market Cap

Debt Cash

Diluted EPS

16.69

Stock Price as of 4/22/00 52-Week High/Low

Market Data

\$32.00 / \$15.50 P/E Ratio

EV/Revenues

\$334.6 EV/EBITDA

\$1,575.8 EV/EBIT

Recent M&A Activity

Enterprise Value

News & Commentary

- 3/8/00 PNC Bank Corp. and Perot Systems Corp. plan to announce a joint venture to allow companies to issue bills and pay each other online.
- 1/5/00 Perot Systems Corp. plans to sell its 40% stake in Systor AG for about \$55 million to UBS AG.
- March 2000: Perot Systems Corp. acquired Solutions Consulting for \$111 million in cash and stock. The acquisition allows Perot Systems Corp. to expand its e-commerce capabilities and presence in the marketplace.
 - January 2000: UBS agreed to acquire the remaining 40% in Systor that it divestiture further aligns Perot Systems business units with its long-term does not already own from Perot Systems for \$55 million in cash. The strategy.

Sources: FactSet, Hoover's, SEC filings, Bloomberg

Computer Sciences Corp. (NYSE: CSC)

\$000,000s, except per-share data)

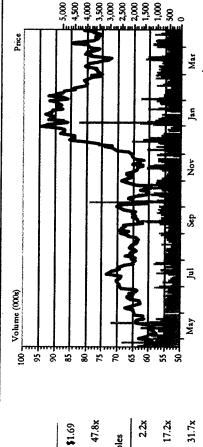
Business Overview

- Computer Sciences Corp. offers a broad array of services to clients in the global commercial and government markets and specializes in the application of complex information technology (I/T) to achieve its customers' strategic objectives. Its service offerings include information technology and business process outsourcing, and I/T and professional services.
- The company does not have exclusive agreements with hardware or software
 providers and believes that this vendor neutrality enables it to better identify and
 manage solutions specifically tailored to each client's needs.

Financial Performance

	F	Fiscal Year Ended		LTM
	Mar97	Mar98	Mar99	Dec99
Revenue	\$5,616.0	\$6,600.8	\$7,660.0	\$6,795.5
Growth	18.5%	17.5%	16.0%	16.0%
EBITDA	\$727.8	\$848.9	\$990.3	\$860.0
Margin	13.0%	12.9%	12.9%	12.7%
EBIT	\$394.5	\$462.1	\$545.3	\$466.2
Margin	7.0%	7.0%	7.1%	6.9%

Stock Price Performance (4/22/99 – 4/22/00)



LTM Enterprise Value Multiples

\$13,533.1

Market Cap

Debt Cash

Diluted EPS

80.88

Stock Price as of 4/22/00 52-Week High/Low

Market Data

\$94.63 / \$54.94 P/E Ratio

EV/Revenues EV/EBITDA

\$965.3 \$239.4 EV/EBIT

\$14,787.9

Recent M&A Activity

Enterprise Value

News & Commentary

- 4/4/00 CSC. was awarded a \$1 billion-seven year contract to manage software for AT&T Corp.'s billing and collections operations.
- 3/15/00 CSC has been selected as on of two companies awarded contracts worth a total of \$150 million by NASA's Ames Research Center.
- April 2000: Computer Sciences Corp. acquired Combitech Network AB a company that manages the information-technology operations of Saab AB, Sweden, a defense and aerospace company.
 April 2000: Computer Sciences acquired IT Services from British Nuclear

Fuels for an undisclosed amount, adding \$64 million in annual revenues.

	Computer Programming Services Industry Benchmerk (SIC: 1371) (1)	Computer Integrated Systems Design Industry Benchmark (SIC: 7373)(1)	NCR	Unisya		Computer Harizone Corre	Computer Tesk	2		Computer Schances	
Net Sales (thousands)		15'768'DES	34,196.00	\$7,544.60	\$719.66	3534.59	S472.01	51,941.89	Names, the recoil systems Carporation 51,041.09	Corporation 57,659.97	
Net sales	%001	100%	10001	100%	100%	100%	100%	100%	100%	100%	
Cost of goods sold	NA	ž	%.P 9	63%	429	£7.5	% \$9	%8 9	749%	78%	
Gross profit	ž	€	36%	37%	38%	33%	35%	32%	7,97	722	
Selling, general, and administrative	**	% \$6	78%	13%	23%	36%	%9 2	30%	15%	%6	
EBITDA	**9	**9	ř	15%	15%	***	8%	%ZI	%2I	13%	
Depreciation EBIT	NA We	ΥN	\$69 \$1	2%	2%	2%	ž ž	3%	ž ž	\$ \$	
Interest expense (income), net Pre-lax income (loss)	**9	%! ************************************	ξ	12%	12%	\$ 8	**9	21.	%5. 	8 4	
Income tax expense (benefit) Net Encome (Loss)	Z X	X X	%; %;	2 2	\$ \$	8 8	* * *	* *	\$ \$	2 2	

	Computer Programming Services Industry Benchmark (SIC: 7371) III	Computer Integrated Systems Design Industry Benchmark (SIC: 7373).	NCR Curpuration	Unisys Curpuration(2)	CIBER, Inc. (2)	Computer Harizons Corp.	Computer Task Group, Inc.	Kenne, Inc Perot Systems Corporation	Hens Carporation	Computer Sciences Corporation	Medinn
Teini Assets (thousands	\$62,067.16	\$54,931.97	54,895.80	55,889.70	\$408.63	5347.99	\$199.16	\$514.83	\$613.96	\$5.007.71	52.754.48
ASSETS											!
Current Assets Cash and equivalents	<u>8</u>	Ē	ğ	ž	Š	:	i	:			
Accounts receivable, net	*69	76	34.6	34.2	27.5	% S	25.	2% 2%	25%	ž	% <u>;</u>
Inventories	3%	365	%9	8	%	* 35	1 1 1 1 1 1 1 1 1 1	4.7°	7407	* S	***
Other Current assets	3%	*	%	10%	ž		3%	\$ \$	\$ 2	\$ 8	***
Total current assets	% 8 9	76%	523	*87	7075	7809	······		1		
	į	•					***	202	4.98	****	*
Internible seasts	88	£ 2	0	8	%9	•••	ř	25%	% 9	22%	%6
Goodwall	£	<u>6</u> 8	\$ 3	Š	38%	% 0	42%	2%	8	*6	<u>*</u>
Other non current assets	***		7,86	8 7	\$ 3	%LC	%	16%	8	%	%
					2	2	%	% 61	%	25%	*
Tethi Assets	94001	95001	100%	100%	94001	9,001	,100%	7001	100%	1,00%	7

LIABILITIES AND STOCKHOLDERS' EQUITY											
Current Liabilities											
Current partion of long-term debt	14%	*:1	*	ž	š	,	8	ž	ž	74.1	71
Accounts payable	*21	×	2	%8 1	3%	**	: £	**	\$ 3	\$ 2	
Other ourrent trabilities	702	<u> </u>	75%	797	14%	12%	38%	5621	39%	%22	31%
Total current liabilities	484	*	34%	*47	72.1	7364	"	, in the second	1		
	i							R	4000 1000	4.74	33%
Deferred bases	£ :	*6	ž	% 91	%	ž	16%	<u>*</u>	ž	ž	%\$
Other non-current liabilities	Ē	***	%IC	\$ 8	\$ \$	5 2	E &	\$ 8	% 2	*	\$:
Minority interest	ŧ	Ě	*	*6	ğ	ŧ	į	: 1	: 1	:	•
Steckhelders' Equity			:	:	•	•	5	\$	\$	*5	š
Preferred stock	¥	¥	8	%6	ž	*6	ě	7	ş	ž	ì
Common stock	Ž	ž	ž	ž	%	<u>*</u>	8	*	£	, z	
A delicional and d in consist.	≨ ;	Ž ;	22%	ž	ž	š	%	*5	%	Š	Š
Retained envisors (defect)	Ž 3	ž	Š	Š	24%	40%	%95 ************************************	23%	37%	15%	**
Other	ž	€≱	* 1		\$ 4	* 5°	* i *	%	Š	32%	% is
		***************************************	**********						*	<u>\$</u>	# .
Total atockholders' equity	762	36%	33%	33%	%2 8	75%	45%	12%	%#9	48%	**
Total Liabilities & Startbulders, Tourier	78001	7001	1	ì		*********	•	1	***************************************	*******	-
(inter-		8	2001		8001	100.	100%	100%	9601	100%	% .06 !
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	Computer Programming Services Industry Benchmark (SIC: 7371).41	Computer Integrated Systems Design Industry Benchmark (SIC: 7373) <u>[11]</u>	NCR Curporation	Uniaya Curporation(3)	CIBER, Inc. (3)	Computer Horkows Corn.	Computer Task Grann, Jac.	Come Inc Perce Surfement Comment		Computer Sciences	. W
ASSETS						<u>.</u>					N STATE OF THE PARTY OF THE PAR
Current Assets Cash and equivalents Accounts receivable, net	10%	10%	12%	%9 181	*	ŔÌ	ž į	*9	29%	ž	ž
Inventories Other Current serets	£ £	**		* &		\$25 \$40 \$40 \$40 \$40 \$40 \$40 \$40 \$40 \$40 \$40	<u> </u>	* 8 %	<u> </u>	X	* * *
Total current assets	37%	*9*	415	38%	31%	39%	21%	7,62	¥7.4	****	***
Property and equipment Intangible assets	10% 3%	ž %	16%	ž 8	3£ 3£	€ 8	× <u>=</u>	*	* * 3	<u>\$</u>	*
Goodwill Other non current assets	2.2	36 %	9% 22%	32%	8 2	%81 %85	*6	<u> </u>	.	%5 %5 %5	2 2 3
Total Assets	34%	62%	764	ž	, je	%\$9°	***	464	33.5	%89 88%	% % %
LIABILITIES AND STOCKHOLDERS' EQUITY											!
Current Labilitates Current portion of long-term debt	2	ž.	%	ž	*	**	*	ž	%0	ž	<u>×</u>
Other current liabilities	\$ <u>*</u>	\$21 \$21	20%	30%	% %	3% 8%	% <u>*</u>	ž ž	33, 12%	3% 15%	\$ <u>\$</u>
Total current liabilities	34%	29%	27%	35%	10%	15%	13%	**	19%	27%	31%
Loug-term debt, net of current maturities Deferned taxes Other non-current itabilities	\$ 88	\$ 2 \$	3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5 3.5	¥ 25 5	888	<u> </u>	183	88	88	3 %	**
Minority interest	* *	: .	ž	* *	. 86	.	\$ \$	Š ž	ž ž	ž ž	% 1
Stockheiders' Equity	į	;			:	;	\$	\$	Š	£	*
Preferred stock Common stock	Ž Ž	Ž Ž	88	33	88	% <u>%</u>	ŠŠ	% 2	Š	**	š
Pad-in capital Additional peid-in capital	Ž Ž	\$ \$	Ķ ģ	\$ \$	31%	26%	8 %	<u> </u>	និន្ទ័	:83	. 2 3
Rethined earnings (deficit) Other	\$ \$	Ž Ž	<u> </u>	-14% 40%	ž ż	36%	ž,	% <u>%</u>	8	\$ \$ \$ \$ 2 7 \$ 2 7	841 841 841
Total stockholders' equity	16%	352	26%	36%	***	7,60	30%	* 1	34%	711	
Tetal Limbilities & Stackholders' Equity	¥	\$ B	*62	¥	373.	65%	9424	494	\$20.5	*59	%68
Other Raties Reoierable days outstanding	86:83	105.33	10.51	69.21	76.57	117 99	3 5	Ę	9		
Payable days outstanding Sales / working capital (Germat assets - current lish.)	¥ E	¥ 3	7.50	80.20	11.00	18.00	12.65	19.6	16.38	12.91	
Seles as a % of total assets	7281	%29I	127%	128%	176%	412% 154%	2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	500% 202%	353%	1304%	
Other current liabilities as a % of sales	%II .	12%	20%	30%	2864%	2644% 8%	3501%	3809% 6%	2955%	705% 25.	
Debt/fiquity	458T	*165 *698	35 35	92% 91%	%001 %0	626% 9%	453%	1132% 3%	\$16% 0%	294% 41%	
Other Ratios - Mana Recievable days customing	SIC 7371 83.95	81C: 7373 105.33	Comp Group 75.86								
Provable days outstanding Sales / working capilal (current assets - current liab.)	¥ ::	NA \$113	25.73 1052%								
Soles se s % of total seacts Soles as s % of fixed seacts	187% 1036%	3/2967 i	171%								
Other current liabilities as a % of sales Total liabilities as a % of sales	711. 7002	12%	13%								
Deb/Equity	74%	*409	ž								
Other Reties - Medies Recievable days outstanding	SEC: 7371	81C1 7373	Comp Group								
Payable days outstanding	ž	ž	11.19								
Sales as a % of total assets	340%	130%	%209 165%								
Nates as a % of liked appets Other current liabilities as a % of raics	220% AN	29795 AN	2754%								
Total hisbilities as a % of sales Debt/Equity	NA 150%	NA 320%	Ž.								

i. This data is taken from the "RAMA Annual Statement Bluden for 1999-2000." The study reports data for the avenge I. Uninys Cosporation's fixed year unda March 31, 2000 and CDBR. Inc.'s fixed year enda Suptember 30, 1999.

	Computer Programming Services Industry Benchmark (SIC: 737.)) (1)	Computar Integrated Systems Design Industry Benchmark (SIC: 7373)(:)	NCR Corporation	Unisyr Curpuration(2)	CIBER, Inc. (3)	Computer Horizote Corp.	Computer Task Group, Inc.	Kanne, Inc Perof Systems Corporation	teres Corporation	Computer Sciences	
Net Sales (thousanada)	\$100,590.73	\$131,074.84	36,505.90	57,243.90	\$576.49	\$514.92	5467.84	\$1,076.20	\$993.59	56,600.84	
Net rates	5001	¥001	100%	100%	%001	100%	100%	100%	100%	100%	
Cost of goods sold	¥	Ź	63%	£%	9469	9369	\$2.50 \$4.00	% \$9	76%	*4	
Gross profit	NA.	ž	35%	36%	37%	37%	33%	35%	24%	*22	
Selling, general, and administrative	*66	%96	218%	23%	35%	327	23%	%61	15%	*6	
ENTDA	*	*	**	¥6	12%	%£1	7,01	Ĭ.	10%	13%	
Depreciation	¥	ž	%9	ž	2%	ž	₹	ž	\$	*	
EBIT	**	4%	352	138	10%	16%	%	15%		12	
Interest expense (income), net	\$	š	. %;	ž	%0	*-	. %	%	÷.	ž	
Pre-tax income (loss)	*6	3%	32	*	% 01	15%	76	15%	2	8	
Income hat expense (benefit) Net Income (Loss)	NA NA	¥	z £	8 8	\$ \$	* 8	* *	¥ *	\$ \$	÷ ¥	

	Computer Programming Services Industry Benchmark (SIC: 7371) (1)	Computer Integrated Systems Design Industry Benchmark (SIC: 7373) (1)	NCR Corporation	Unitys Corporation (2)	CIBER, Inc. (2)	Computer Rorizons Corp.	Computer Task Group, Inc.	Kanae, Inc Perot Systems Corporation	rems Corporation	Computer Sciences Corporation	Median
Total Assets (thousands	\$56,649.69	\$62,774.93	\$4,892.00	55,577,70	\$221.79	\$296.05	3156.81	\$457.56	\$382.15	\$4.046.80	81 252 23
ASSETS											
Current Assets	į										
Accounts receivable net	20%	3%	× :	<u>%</u>	Ž.	70%	37%	13%	38%	ž	15%
Inventories	701	wog.	1	%	25%	46%	34.4	31%	30%	36%	43%
Other Current assets	K. 3	*	2	%	Š	% 0	*6	*5	%	*5	***
	K9	¢.	\$	*	ž	3%	\$	2%	13%	%9	%
Total current assets	*01	3,02	34%	\$18	75%	7,69	%88*	989	7518	7007	7009
Proserty and equipment	397	784.1	711	į	i	i			•		
Intangible assets	25	**	5 2	1	£ <u>3</u>	×.	%	ž	10%	34%	10%
Goodwill	\$	8	8	Š	13%	5	\$?	\$;	\$	% 0	3
Other non current aspets	%9	*6	24%	39%	. . .	, X.		<u> </u>	\$ 8	ž į	នីនិ
Total Aserts	70001	1000	70001				:		*	*//7	%2 ····
					8	100%	100%	100% 1	100%	100%	10001
LIABILITIES AND STOCKHOLDERS' EQUITY											
Current Liabilities											
Current portion of long-term debt	10%	*11	7	**	7900	à	i	į			
Accounts payable	%01	% 9	. .	ž	\$ \$	5 7	£ i	Š	\$	2	ž
Other current liabilities	25%	%	36%	2995	30%	14%	31%	¥ 99	\$ 25	2 22	2 2
Total assessed (in hills)		***************************************		********		**********					
total electric linguistique	35	\$\$	35%	46%	25%	16%	404	70%	%29	30%	37%
Long-term debt, not of current maturities	*	10%	ž	30%	% 0	**	ž	ě	è	ì	•
Deferred tares	2	*	Š	Š	8	36		Š	Šě	£ ;	<u>*</u>
Other non-current liabilities	3%	*	34%	2	*	<u>*</u>	3.2	8	\$ 2	\$ %	5 %
Manority interest	%0	ŧ	\$	*	*	36	š	*6	*6	ž	785
Stackheiders' Equity									•	•	*
Preferred stock	¥X	\$	*60	36%	8	8	***	į	ž	ă	ž
Common shock	Ž	Ź	ž	38	š	ž	ž	ž	š	5 🗳	\$ 8
A deliberate maid in comits.	≨ ;	ž :	36%	Š	Š	%	ž	*6	%0	Š	8
Retained narriages (deficit)	€ ₹	ž	\$?	ž į	75	44%	%89	24%	164	16%	727
Other	€ ≵	€ ₹	£ £	, , , , , , , , , , , , , , , , , , ,	32%	42%	ž č	35%	8	31%	31%
					;	* 0		£.	4	<u>*</u>	ŧ
Total stockholders' equity	43%	*0*	30%	27.5	75%	83%	33%	ž.	375	7607	7797
Total f Labilitates & Charles Libert Bande.	1		***************************************	*********	***************************************		***************************************				
TOTAL PARMENTS OF STOCKHOOMERS. EQUITY	*A001	100%	100%	.001	100%	100%	100%	100%	100%	100%	%001
]]	ļ		l		ļ	ļ

1. This data is taken from the "RAAA Annual Statement Statien for 1991, 1993." The study reports data for the sverage common-sized. 2. Unity's Cerporation's first year ends March 31, 1999 and CIBBA, Inc.'s fixed year ends September 30, 1998.

INACOM CORP.
BALANCE SHEET AS A PERCENTAGE OF SALES FOR COMPS
Fired Year Ended December 31, 1998

	Computer Programming Services Industry Benchmark (SIC: 7371) (1)	Computer Integrated Systems Design Industry Benchmark (SIC: 7373) (1)	NCR Curperation	Uniaya Corporation(2)	CIBER. Inc. (3)	Computer Harban Com	Computer Tesk Groun Inc	7		Computer Sciences	3
ASSITS					:		ii.	Venne, and Tellus		Corporation	Median
Current Assets Cash and equivalents Accounts receivale, rec	%!! %#	%	ž.	ន៍ផ្	ž	10%	% 21	%	15%	**	*
Inventories Other Current assets	\$ <u>\$</u>	5	. 8 %	\$ \$ <u>\$</u>	* 65 E	\$68 00%	759 <u>1</u>	22%	%2) %3)	22% 0%	22%
Total current assets	766	34%	404	39%	29%	£	2 2	762	388	¥ §	% i
Property and equipment	ž	***	<u> </u>	%	3%	ž	* *	3 %	<u> </u>	15%	35 % S
Goodwill Other son current assets	5 6	£ & i	\$ 2	6 8	3	0% 13%	2	žΞ	%0 0%	***	88
Total Assets	***	\$ \$ 	787	*0°	38%	2% 57%	2 2 2	43%	38%	\$7.1 \$1.9	% X
LIABILITIES AND STOCKHOLDERS' EQUITY										i i	
Current Liabilities Current portion of long-term debt	% 9	ž	ž	ž	780	ě	į	i	i	;	
Accounts payable Other current liabilities	595 1456	32 %	20%	(3% 22%		5 2 2	* * * <u>*</u>	5 % 8	\$ \$ \$	ž ž į	\$ 8 3
Total current liabilities	25%	*22	36%	36%	9601	*6	13%	* **	\$4. 	% % % % % % % % % %	20%
Long-term debt, not of eurrent maturities Deferred taxes	36	8. 3	ž	15%	**	**0	*	% 0	*	*11	Š
Other non-current liabilities	2 %	£ %	3 3	* *	38	% × 2	ž ž	% &	33	%1 %1	£ %
Minority interest	*6	š	ž	É	*6	*	8	%0	8	*	ě
Stockholders' Equity Designated stack	ŝ	5	i	į				•	!	\$	\$
Common stock	₹ ≵	£ \$	\$ \$	%0% 6%	3 8	3 3	%	Š	8 8	*60 E	%0
Paid-in capital Additional paid-in capital	₹ ₹	½ ½	20%	88	1	6	8	8	8	8	5 6
Retained servings (deficit) Other	* *	23	£.	215	12%	24%	76. 16.	13% 13%	žš	%61 %61	10% 13%
Total stockholders' equity	£ \$	£ ½	***	£7	\$	**	%61·	***	*	*	760
		<u> </u>	427	*15	762	48%	18%	34%	14%	30%	73%
Total Liabilites & Stockholders' Equity	X-98	₹	438T	Ě	38%	472	ž	43%	38.4	% 19	32%
Other Ratios Recivels days extenseling		į	į	!	į						
Payable day's outstanding	ž	* *	32.53	62.45 73.25	76.95 10.96	5.93	57.68	78.83	42.41	80.53	
Sales / working capital (current assets - current liab.) Sales as a % of total assets	ACIT.	2025 2095	%869 %ALL	1927%	521%	328%	625%	×811	1385%	860%	
Sales as a % of fixed assets Other current liabilities as a % of rates	761G	36541	%68S	27.621	3324%	3359%	3559%	3591%	260%	163%	
Total liabilities as a % of sales Debt (votal liabilities/Equity	740C 740C	348%	20% 191% 235%	25. 20. 20. 20. 20. 20.	25 21501	%8 %8	10%	7% 1131%	415%	13%	
Other Rathes - Mean	SIC: 7771	81C: 7373	Comp Group		ţ	1 07	*	5 97	\$ 89	%Z01	
Payable days outstanding	£ ₹	₹ ≨	72.73								
Sales / working capital (current assetz - current Hab.) Salez as a % of total assets	2017 2017	24134 2006	2079								
Salen as a % of fixed assets Other enemal liabilities as a % of order	1315%	1745%	2358%								
Total isabilities as a % of sales Debt (total kiabilities/Equiv	7690 7690	348%	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								
2.5. B. A. R.		W. (.)									
Received der outstanding	54C 777	81C 7373	Comp Group								
Sales / working capital (current assets - current liab.)	%0%6	¥ %	18.42								
Saler as a % of total nesets Sales as a % of fixed sesets	170% 16494	2810%	2920%								
Other current liabilities as u % of sales Total liabilities as u % of sales	2 2	žž	4,Z) 5,3(6,4)								
Deberguity	180%	340%	7456								

INACOM CORP. AND SUBSIDIARIES

COMPARATIVE CONSOLIDATED BALANCE SHEET April 22, 2000 and March 25, 2000 (In 000s)

ASSETS	4/22/00	3/25/00
Current Assets		
Cash and equivalents	601 607	f£1.022
Accounts receivable, net	\$21,697 324,946	\$51,073
Vendor Receivables	17,091	378,331 40,379
Inventories	42,237	76,547
Other	6,758	6,757
Total current assets	412,729	553,087
Net property and equipment	72,894	79,348
Cost in excess of net assets of business acquired	255,771	256,991
Deferred tax asset	187,933	188,024
Other assets, net of accumulated amortization	40,363	41,054
Total Assets	\$969,690	\$1,118,504
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities		
Accounts payable	\$229,416	\$362,728
Other current liabilities	237,569	188,208
Total current liabilities	466,985	550,936
Debt	110,000	165,000
Company-obligated mandatorily redeemable convertible preferred		
securities of subsidiary trust	195,446	195,416
Other long-term liabilities	329	363
Total Liabilities	772,760	911,715
Stockholders' Equity		
Common stock	4,710	4,710
Additional paid-in capital	425,910	425,910
Accumulated other comprehensive income	3,043	3,023
Retained earnings (deficit)	-230,650	-220,584
Total stockholders' equity	203,013	213,059
Unearned restricted stock	-6,083	-6,270
Net stockholders' equity	196,930	206,789
Total Liabilities & Stockholders' Equity	\$969,690	\$1,118,504

Source: From ICN documents #00484 and 00479

Inacom

Supplemental Report

Sasco Hill Advisors, Inc

June 21, 2005

Inacom – Supplemental Report

. Spreadsheet Correction- Working Capital Formula

our cash flow model. We have corrected for that error, reflected the correction in the In its rebuttal report, Bridge pointed out an error in the working capital formula in attached revised Appendix B, and observe that after giving effect thereto, Inacom was solvent throughout the Period Reviewed.

. Non-Core Assets/Non-Core Liabilities

the balance of Non-Core Receivables of Inacom and (ii) did not take into account the Non-Core Liabilities of Inacom. If we adjust our analyses to reflect the Bridge points as provided in the attached revised Appendix B, our analyses nevertheless result in a In its rebuttal report, Bridge asserts that as of April 22, 2000 our report (i) overstated finding that Inacom was solvent throughout the Period Reviewed.

III. Conclusion

throughout the Period Reviewed with Aggregate Bquity Value, on a Marketable Based upon the foregoing, our analyses indicate that Inacom was clearly solvent Controlling Basis of between \$44 million and \$144 million

This report respectfully submitted by:

Jepson 7. Jensterstock

Sasco Hill Advisors, Inc.

	Actual	Actual	Actual	Actual		Pro-Forms	Projected	Projected	Projected	Projected	Projected	Projected	Project	, in a	, in the second	
VALUATION ASSUMPTIONS	1996	1997	1998	666	4/22/00	4/22/00	2000	2001	2002	2003	7004	2002	2006	2007		2002
OPERATING ASSUMPTIONS																
Products Sales Growth	Ž	24.6%	0.4%	35.55	¥	77										
Services Sales Growth	W	46.6%	17.1%	¥.	ž	Ž										
Total Sales Growth	¥	26.7%	2.3%	-14.3%	ž	ž	¥	Ϋ́	10.0%	10.0%	7.5%	5.0%	3.0%	3.0%	3.0%	3.0%
Products Const Profit Marsin	35	ì	į		;	-										
Continue Const Builto Maria	4.5%	467	° '.	4.3%	¥ Z	ž										
Service Cross From Margin	40.4%	¥.	39.5%	31.4%	ž	ž	33.1%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	74 50%
I OLD COSS FTOUR MARTIN	10.6%	% 	10. E %	8 .0%	ž	ž	33.1%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%
Operation Eventure / S.4																
cheminal endersets of the																
Selline General and A desiminateding	ì	į	•	:		;										
Defendance Change	%0.7	K.C.	×	7.7	ž	ž	31.9%	25.5%	24.3%	23.2%	23.2%	23.2%	23.2%	23.2%	23.2%	23.2%
restruction of contract	0.0%	% 0.0%	0.2%	3.2%	ž	¥	0.0%	0.0%	0.0%	0.0%	0.0%	%0:0	0.0%	0.0%	0.0%	%00
				-	į	Ī		-	**********		-			*******		
total Operating expenses / Sales	7.6%	7.5%	8.5%	7.4%	ž	ž	31.9%	25.5%	24.3%	23.2%	23.2%	23.2%	23.2%	23.2%	23.7%	33.7%
Expense Growth	N	27.2%	15.5%	16.1%	XX	MM	-75.2%	31.5%	4.8%	3.0%	7.5%	3.0%	3.0%	70	¥ 6	70.2
WORKING CAPITAL BANESTAGAT						•										
Receivables DSO	• 01		ļ	1												
-Receivables / renumes		ì	9 17	9	Z :	Ž.	71.6	47.9	47.9	47.9	47.9	47.9	47.9	47.9	47.9	47.9
	K	2.72	K 5.	× .	Σ	₹ Z	19.6%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%	13.1%
Transfer of the second	XC.7.	KO.	77.7X	16.0x	Ž	₹ Ž	17.1x	27.4x	30.2x	33.2%	33.0x	33.0x	33.0x	33.0x	33.0x	33.0x
- inventory / revenue	£5.	*	3.9%	2.8%	Ž	×	3.9%	2.4%	2,2%	2.0%	70%	2.0%	2.0%	2.0%	70%	2.0%
OTHER CHICAL MENDER / TEVENING	%I.o	0.2%	%	ž	Ž	¥	2.4%	0.5%	0.4%	0.4%	0.4%	0.4%	% * 0	0.4%	7.70	0.4%
טים: אַע	31.2	5.7	22.0	43.0	Ž	٧	46.9	17.9	17.9	17.9	17.9	17.9	17.9	17.9	179	120
- AL / revenue	X .'	8. 8.	5.4%	10.8%	NK	ž	8.6%	3.2%	3.2%	3.2%	3.2%	3.2%	3.2%	X	×	ž
Accepted expenses / revenue	%.	1.2%	1.5%	3.3%	¥	¥X	14.3%	%9.6	9.6%	%9 ′6	9.6%	39.6	9.6%	9.6%	9.6%	79.6
FIXED CAPITAL INVESTIGENT																
Capital expenditures	36	12	\$	¥	ΨN	7		;								
- % of revenues	0.5%	%30	×9 0	ž	Ž	2	74.6	ì	S è	ş	ž	2 }	\$	#	\$	2
Depreciation and Amortization	39	85	78	2	2	2	7		* 67	60.0	20.0	3.0%	5.6% 1	3.0%	3.0%	3.0% 0.0%
- Depr. / Prior yr. NFA	¥N.	7	700 78	3 3	1		;	8	4 i	3	75	\$	4	\$	\$	4
- % of committee	į		× .	٤;	Š	Ž	78.3%	45.7%	53.5%	58.3%	\$5.0%	\$5.0%	55.0%	55.0%	\$5.0%	55.0%
	* C - C - C - C - C - C - C - C - C - C	6.7.	8	Š.	ď Ž	ž	3.1%	7.8%	2.8%	2.9%	7.6%	2.7%	2.8%	2.8%	2.9%	7.8.7
IMPLIED RATIOS																
NOPAT / Invested Capital	76.6%	36.8%	18.1%	.76.6%	Ž	Ž	.14.5%	41.7%	53.4%	65.4%	%6.98	65.4%	%1.79	63.4%	%2 63	200.59
Sheet / Fixed Assets	¥6.68	75.0 x	73.3x	46.1x	ž	ž	5.9%	16.8x	18.7x	20. lx	20.3×	19 8×	10 34	101	9	201
Sales / Working Capital	25.4x	32.8x	31.9%	28.0x	ž	X	6.2x	40 02	34 for	27.6	36 %	20.2	12.0		4	¥
						•	!				ć.	40.00	31.24	5/.ys	37.X	37.9%

	Actual	Actual	Actual	Actual	Stub	Pro-Forma	Projected	Projected	Projector	Business						
INCOME STATEMENT	286	1997	1998	1999	8	4/22/00	2000	2001	2002	2003	2004	palootera Sunc	rajected	Projected	Projected	Projected
Sules - Products	7	è	9.00		;						100	COA	9003	7007	8007	5002
Sales - Services	103		610,0	3,086	ž :	¥X	0	0	•	0	0	•	0	0	0	c
Total Subse	Ħ	ð	3	91	¥	¥	3	1.089	1.198	1.318	1.417	1.487	533	1 470	, 20	· •
2000 2000	5,317	6,736	6,888	5,903	¥	ź	663	1,089	1,198	1318		, 1	1,532	15.	162	78
COGS - Products	4.451	955.5	\$195	4 968	**	- 1										
COGS - Services	Ę	; ;		,	\$:	Š										
Total Cost of Gwode Sold	3 5	3 8	3	3	ž	ž	4	77	785	863	928	974	1.003	1.034	1 065	26
	60.	766'6	ę.	5,428	ž	ž	1	713	785	863	876	476	1,003	1,03	590,1	8
Gross Profit - Products		438	\$	218	7	2	"	•	'							
Gross Profit - Services	205	306	5	×	\$	2		ì	> :	9	•	0	0	•	0	٥
Total Gross Profit	ž	¥	ž	15	ź	2	91,	3 :	#	a :	\$	3	23	∄	त्र	5 7
					•		•	e S	<u>.</u>	ĝ	489	513	229	¥	261	578
Cross Profit Medrigin - Products	7. %	7.3%	χ. χ	4.3%	Z	N	N	W	×	W	7//	7/	N	Ž	Ä	3
Order From Manger - Services	* C - C - C - C - C - C - C - C - C - C	* X	39.5%	31.4%	Ž	ZX	33.1%	34.5%	34.5%	34.5%	763 FE	2	705 77	76.76	£ 3	V .
Grade Freih Margin	10.6%	11.0%	10.8%	8.0%	N.	ZX.	33.1%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	34.5%	X 7.	2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2
Operating Expenses																
						-										
Selling, General and Administrative	904	\$05	571	99	ž	ž	211	17.6	101	Š		;	;	;	ļ	
Restructuring Charges	•	•	2	681	Ϋ́	ž	•	•	•	3 -	67 C	ð. c	e e	§ °	311	#
								*******		·	,	,	•	>	>	-
I olai Operaling Expenses	\$	203	583	823	¥	ž	211	278	162	306	329	345	3,5,6	772	Ę	
									-			:		3		
Depreciation and Amortization	39	33	20	82	ž	₹	17	30	2	Ħ	£.	\$;	;	;	
EBITDA ¹	9	er.	ì	,							;	3	?	}	2	‡
EBITIN Marrin	e 2	î,	2 (ž	¥ Z	~	85	122	149	<u>8</u>	891	571	178	181	9
	K 2.	2.0%	* 07	K	ž	¥ Z	1.2%	80.6	10.2%	11.3%	11.3%	11.3%	11.3%	11.3%	11.3%	11.3%
1																
FRIT Vennis	≗ Ì	= }	#	(271)	¥	ž	(13)	89	œ	Ξ	123	128	130	134	137	171
	5	% .7	*	% 0.7	ž	¥ Ž	-1.9%	6.2%	7.4%	8.4%	8.7%	8.6%	8.5%	8.5%	***	8.3%
Pro Forma Income Taxes		r	39	0	¥	ž	•	27	35	\$	\$	15	3	3	¥	S
Net Operating Profit After Taxes	F	1 5	5		;		***************************************							:	3	٠
	:	ĝ	ŝ	(1/2)	ž	ž	9	4	S	19	Z	4	78	2	22	52

Accounts Receivable		Vental.	Actual	Actual		Pro-Forms	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Accounts Receivable	86	1661	1998	1999	4/22/00	472700	2000	2001	2002	2003	2004	2005	2006	2002	2008	2009
Transmitted transmitted to the contract of the	•	\$;	;											
	197	707	\$0	253	342	27.2	30	143	157	173	9 8 1	195	707	202	213	770
Inventory	387	429	268	340	42	42	92	76	56	76	28	30	30	31	32	E
Other Current Assets	9	*	52	90	7	7	91	\$	S		*	9	پ	۰	۰ ا	, •
				-		***********	•				-					
Total Current Assets	189	\$69	90	1,029	391	326	17	174	28	707	219	230	757	244	252	259
Accounts Payable	407	9	369	049	229	91	57	35	30	9	*	48	ę	5	5	2
Accrued Liabilities	2	2	<u>z</u>	193	238	238	8	. SOI	113	136	2 2	9	- 4	ī <u>5</u>	* 5	
			-											:	3	
Total Current Liabilities	471	6	474	834	467	*	152	140	154	169	3	161	961	202	802	214
Net Working Capital	210	205	727	195	(36)	(3)	02	35	35	2	82	4	=	\$	7	*
Net Fixed Assets	88	8	8	158	t	k	8	8	2	£9	, r	2	; 	1	2	3 3
	ļ			********					***************************************	İ			*******	******		,
Invested Capital	569	395	325	353	ව	15	98	8	80	20	Ξ	118	122	127	130	135

DISCOUNTED CASH PLOW ANALYSIS	2000	2001	2002	2003	2004	2005	2006	2007	2008	9007
									9004	ŝ
Net Operating Profit After Taxes	(61)	,		,	i	;	i	;		
	(c))	7	2	6	4/	11	2 /	2	87	85
	21	8	*	38	37	4	43	4	\$	87
	***************************************	-	********	******	-		-			
Total Sources of Cash		7	8.1	3	Ξ	117	121	521	139	133
Less: Change in Net Working Capital	42	15	0	0	m	7	-	-	-	_
ess: Capital Expenditures	4	27	33	\$	42	45	46	#	49	51
	-	!	-	**********	-		******	-		
Total Uses of Cach	57	42	35	\$	\$	47	4	\$	ş	52
Free Cash Flow	(48)	29	52	3	38	2	7	76	۶	8

Discount Rate Range - Terminal Value	15.50%	14.50%	13.50%
Discount Rate Range - Projected Cash Flows	15.50%	14.50%	13.50%
Terminal Value in 2009 - Gordon Growth	699	121	789
Present Value of Terminal Value	921	202	246
Present Vatue of FYE 2000-2009 Cash Flows	228	240	253
Enterprise Value before net non-core assets	707	447	66
California Livora net non-core assets	(4)	(€)	•
Enterprise Value	10+	4	495
EV / 2000 Sales	2	2	Ž
EV / LTM EBITDA	W	ž	¥
EV / 2000 EBITDA	¥.	X	Ž
Terminal Value / 2009 EBITDA	3.5x	3.8x	4.2x
Terminal Value / 2009 NOPAT (Debt-free P/E)	7.8x	8.5x	9.3x
Terminal Value / 2009 Revenues	0.40x	0.43x	0.47x